

H&T Group plc

Annual Report and Accounts 2010

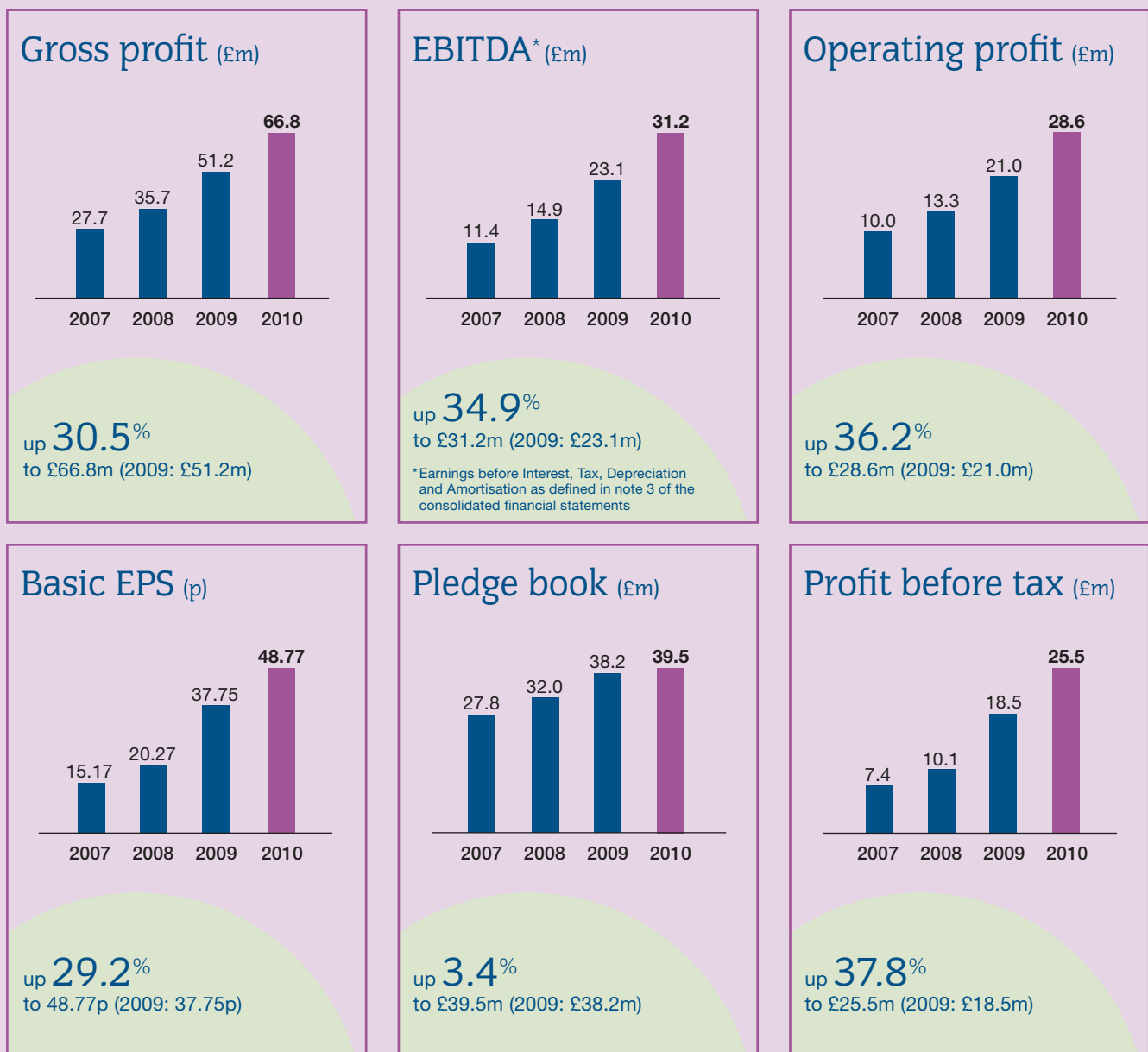
# The UK's leading pawnbroker

Appreciating the value for over 100 years



# Financial highlights

Proposed final dividend up 7.1% to 6.00p (2009: 5.60p)



## Operational highlights

- The national footprint reached 135 stores at 31 December 2010 (2009: 122) with 13 new stores opened during 2010 (2009: 17).
- New store openings in 2009 and 2010 have performed, on average, ahead of the Board's expectations.
- Success in the market for gold purchasing continues to support new store profitability in the early stages of development.
- The pawnbroking business experienced record levels of lending in 2010, driven by an increased average loan and additional new stores. Redemption showed a marginal improvement year on year.
- Working capital improvements and a reduction in aged pledge balances contributed £4.9m to profit before tax in the year.
- In addition, the Group operated 45 GoldBar retail mall units at 31 December 2010 (2009: 54).

H&T provides a range of simple and accessible financial products tailored for a customer base who have limited access to, or are excluded from, the traditional banking and finance sector.



### Expansion in the store estate

**Fig 14** 13 new stores added during the year, taking our national footprint to 135 stores.



### Gold purchasing

**Fig 12** Continued success in the gold purchasing market has led to excellent cash generation in 2010.

#### Cautionary statement

This annual report of H&T Group plc ("H&T Group", "the Group", "the Company") contains some forward-looking information and statements that involve known and unknown risks and uncertainties, including statements about the Group's plans, objectives and intentions. The information and statements contained herein are stated as at the date of this report and there exists the risk that actual results and outcomes may differ from the information and statements made.

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1. H&T store interior showing retail counter.
2. In store marketing advertising range of product offerings.
3. Example of store retail offering.
4. 2010 new store addition example.



# Chairman's statement

It is pleasing to report that the Group has had another successful year in 2010 and has achieved both year on year store expansion and EPS growth of 29.2%.

The business has shown that despite the long standing nature of its pawnbroking business it has the entrepreneurial skills to have become a major participant in the gold buying market in the U.K. In addition the development of a new jewellery centre with improved processes will enable us to strengthen our position in U.K. jewellery retailing.

## Financial performance

The Group has delivered a further year of profit growth. Since its flotation in 2006, pre-tax profits have risen from £5.1m in 2006 to £25.5m in the current year. During this time the Group has also achieved estate growth from 77 stores to 135 at the year end, and has increased the gross pledge book from £25.2m to £39.5m.

The core pawnbroking business continues to perform well with a record level of lending in 2010. The Group has also seen an improvement in redemption as well as strong disposition profits; this improvement is important as it demonstrates our ability to develop long term relationships with our customers. The fact that the business has outperformed our expectation at the beginning of the year is due to gold purchasing being more profitable through the price increases in this fundamental commodity. Working capital improvements and new processes at the jewellery centre have also resulted

in a one-off profit contribution of £4.9m for the year. This and the additional gold purchasing profit has in part been invested into the Group's core pawnbroking activities through continued new store development. The Group opened 13 new stores in the year taking its portfolio to 135 stores at the year end (2009: 122). While pawnbroking remains at the core of the current new store programme, the early profitability of new stores has been assisted by the strength of gold purchasing at these locations. New stores are carefully scrutinized by the board for the development of their pawnbroking business, as well as gold purchasing. On average, these new stores continue to meet our expectations for the future.

A key highlight is the material strengthening of the Group's balance sheet, from both the working capital contribution and the cash generated by gold purchasing. As a consequence, net debt at 31 December 2010 is £27.0m, down from £42.3m a year earlier.

Basic earnings per share are up from 37.75 pence in 2009 to 48.77 pence in 2010.

## Economic and market background

Against the continued uncertainty of world currencies and the prevailing low interest rates in many countries we have seen a significant rise in the sterling gold price. In a fundamental way this change, together with the marketing of gold purchasing, mostly by competitors, has led to a much wider recognition in the U.K. of gold as a store of value and as a source of cash whether by its sale or its use as loan collateral. Though inevitably the gold price will remain volatile it is likely that its increasing role in meeting many people's financial needs will continue.

## Final dividend

Subject to shareholder approval, a final dividend of 6.00 pence per ordinary share (2009: 5.60 pence) will be paid on 2 June 2011 to shareholders on the register at the close of business on 6 May 2011. The shares will be marked ex-dividend on 4 May 2011. This will bring the full year dividend to 9.50 pence per

share, including a 1.00 pence special interim dividend paid during the year. This represents an increase of 17% over the 2009 total dividend of 8.10 pence.

The growth in dividend reflects the good performance of the Group in 2010 and the Board's view in future prospects.

## Prospects

The Group continues to hold good prospects for organic growth across its core pawnbroking business. Recent experience has shown that the development of greenfield sites achieves this growth in a satisfactory manner which has made it less attractive to make acquisitions though we continue to seek good opportunities that fit into our business model of pawnbroking, gold purchase and jewellery retailing. The Board expects to open 15-20 greenfield sites in 2011. Gold purchasing volumes remain satisfactory and while margins are expected to be lower in 2011, we still anticipate that this business sector will continue to be a significant contributor to profits in 2011.

Finally I would like to thank our staff and customers for their loyalty; and all our staff for their hard work and contribution to these excellent results.



Peter D McNamara  
Chairman

## Business at a glance:

As at 31 December 2010 H&T was the largest pawnbroking business in the U.K. by size of pledge book.

As a business H&T has existed in some form since the late 1800's and over the years has built or acquired some of the oldest and largest pawnbrokers in the U.K. Indeed the store in Edinburgh has operated from the same building for over 150 years serving the same community.

More recently H&T has accelerated its development by adding new products and services and expanding the store network. On 8 May 2006 H&T floated on the Alternative Investment Market ("AIM") providing the group with access to new sources of finance and allowing the provision of equity based incentivisation to employees. Since then, H&T has opened or acquired 65 stores.

H&T operates in a fast moving, competitive environment and will continue to succeed by focussing on customer needs, the development and retention of staff and the ongoing development of existing and new products together with expansion in locations.

### Pawnbroking

A pawnbroking loan is secured on an item of value with a term of up to six months. H&T value the item(s) based on weight and the precious metal or stones used in its manufacture. The customer agrees on a loan amount and enters into a consumer credit agreement. The agreement is for a period of 6 months and the customer can redeem the goods at any point during this time providing that they repay the original loan amount plus any interest due. At the end of the contract, they also have the option to extend the loan for a further six months. If the customer chooses not to redeem or renew the loan, H&T then take action to dispose of the goods.

### Gold purchasing

H&T buy jewellery direct from customers through all of our shops and more recently through our GoldBar units located in shopping centres throughout England and Scotland. Gold buying has become more widely understood during 2010 and a key part of H&T's success has been to capture this heightened profile and to drive significant increases in volume in recent years.

The transaction is simple with the store agreeing a price with the customer and purchasing the goods for cash on the spot.

### Pay Day Advance

A Pay Day Advance (PDA) loan is a short term cash loan repayable on the customer's next pay date. The service is used in a similar manner to a bank overdraft and in fact the costs are similar to a number of high street facilities. The customer writes out cheques to H&T for the value of up to £750 and is given the value of the cheques less a 13% charge in cash.

The customer then has the option to:

- Allow the cheques to be banked;
- Pay them off in cash; or
- Extend the cheques for a further 30 days by paying the charge owed.



## KwikLoan

KwikLoan is a simple way for customers to obtain an unsecured loan of up to £750 which is repaid over 12 months by direct debit. Before issuing a loan we establish the customer's identity, confirm their income and employment, and ensure that they manage their bank account in a reasonable way. If approved then the customer enters into a consumer credit loan agreement and we will collect the repayments on the date agreed with the customer. This product provides a useful way for customers who are unable to repay a PDA in full to manage down their loan with us. Customers can have either a KwikLoan or a PDA, but not both at the same time.



## Cheque cashing

Cheque cashing is a service that allows customers to get cash for their cheques in a few minutes, rather than banking the cheque. Most cheques are wages cheques, although other types such as personal, lottery, building society and Giro are considered. Customers use H&T to speed up the cheque clearance (some building societies can take almost two weeks to clear a cheque) or to avoid banking the cheque into an overdrawn account. Customers are required to provide proof of identity and address in order to use the service.



## Jewellery retail

H&T offer a unique range of new and second-hand jewellery sourced from our pledge book, purchased over the counter or purchased from suppliers. The vast majority of items sold are from forfeited items and all are professionally cleaned and restored at the company's refurbishment centre in Kent. They are then re-distributed for sale to stores across the country. H&T staff are able to use their extensive product knowledge to assist customers to choose individual pieces to suit their requirements, a skill which of course enables them to make the right loan in the first place.



## Pre-paid debit card

A pre-paid debit card is an ideal way for customers to have the functionality of a MasterCard without the associated credit, giving them the freedom to shop online, over the phone or in store. As there is no loan or credit involved the application process is simple and the acceptance rate is 100%. Customers leave the store with an ATM only card and the personalised MasterCard arrives in the post shortly after. Cash can then be loaded to the card at over 14,000 locations across the U.K., including any H&T store or Post Office branch.



# What is pawnbroking?

Pawnbroking is quite simply a loan secured on an item of value. Traditionally pawnbrokers would accept almost anything of value in order to secure the loan. The H&T pawnbroking offer is mainly based on jewellery as it is compact, high value and can be valued and if necessary resold relatively easily.

## How does it work?

The customer brings in the item(s) of value to the store and is asked to give an indication of how much they want to borrow. This is done in order to establish how realistic the customer's expectation is, as the high margins charged by the high street jewellers can give an inflated perception of the value of the goods. The store staff then use a combination of their expertise and training, together with the point of sale system to determine if there is adequate security for the loan. Assuming that there is, the customer and H&T then enter into a credit agreement regulated by the Consumer Credit Act. This is a contract for 6 months and carries interest of 8% flat rate per month.

During the contract the customer can:

- **Redeem the pledge.** This means they pay H&T the value of the loan, plus the interest accrued to date; or
- **Renew the pledge.** This means they pay H&T the interest only and a new loan agreement is issued for a further six months.

Approximately five months after the date of the loan we will write to the customer explaining that the contract is almost due and reminding them of the final date to redeem. We write again once the contract is expired to give the customer one more chance to redeem or renew their pledge.

If the customer does not redeem or renew then we have to attempt to realise the value of the pledge to repay the loan.

The Consumer Credit Act sets out a different treatment for pledges over £75 and those £75 and under.

- **Over £75:** These pledges are sent to public auction with a reserve price. In the event that the pledge is sold then H&T retains the value of the loan, interest to date plus a small administration fee. Any surplus is repaid to the customer.
- **£75 and under:** These pledges become the property of H&T immediately; the rules relating to the surplus do not apply due to the lower value of the items concerned.

Regardless of the outcome H&T does not pursue the customer in the rare circumstances when there is a shortfall between the amount due under the agreement and the amount recovered when the item is sold. Therefore if the customer is unable to redeem there will be no further consequences and their credit rating is unaffected.

## As good as gold

For some, lending money can be a risky business, but not for H&T. The loan is secured on gold and precious stones (over 94% of our pawnbroking business) and that security is left in our possession for the duration of the contract. If the loan forfeits, then the collateral can be easily liquidated, in almost all cases at a profit.



# Valuations, how H&T manage the process

A pawnbroker advances money secured on items of value. Therefore it is vital that we can determine what those items are worth to ensure adequate security, whilst also being able to give the customer what they want.



1. H&T's pledge book is almost entirely gold and diamond set jewellery, as those items are relatively easy to value and in the event of default they can be sold either through the retail window or as a commodity.



2. Our staff ask the customer how much they would like to borrow and perform a visual examination of the item. Using the weight and metal type we now have a good idea of what the item is worth based on our general lending guidelines.



3. If we can meet the customer's expectations then the item is tested with a range of acids to determine the metal type and carat, while diamonds are verified using electronic testing equipment.



4. The customer details and a full description of the item are entered to the computer system which calculates a range of loan values in accordance with Group policy. A credit agreement is produced and the cash issued to the customer.

# Our customers

Our pawnbroking customers come from a wide range of social and demographic backgrounds and bring with them a multitude of different items of jewellery, from a heavyweight belcher chain to a 1970s Rolex to a 5ct diamond solitaire.

## Customer quotes

The following quotes were provided anonymously in the Intrinsic research in May 2010.

“They are very helpful when you go to see them. They’ll explain everything to you well and take their time. They don’t rush you...”

“I go back to the same branch now, a bit out of the way but they know me and I know them”

“Really airy, welcoming not what you’re used to”

The single factor that unites them is the ownership of an asset and a requirement for short term cash.

### Use of funds

Generally our customers use the funds obtained for day to day living expenses. The number of customers using the cash for this purpose has almost doubled since our 2009 survey. A small number also borrow to solve the short term cash needs of their businesses or for more leisure based needs.

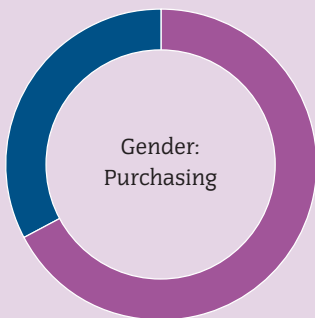
### The H&T difference

H&T has a long established culture of customer service and our staff strive to help and empathise with our customers. It is common to hear first names being used in the stores and equally the

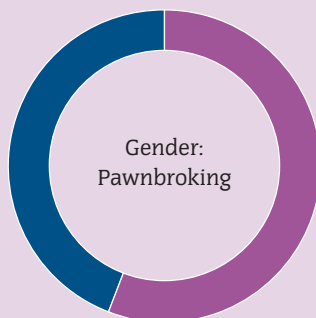
customer to call our staff by their first name. This is not the result of scripts or training but rather an expectation that they are there to help the customer during what may be a difficult time. The key to this relationship is the autonomy given to the store managers in their management of the customer relationship. This maintains the customer relationship and provides that flexibility and helpfulness that is so often missing from the rest of the high street.

### 2010 research

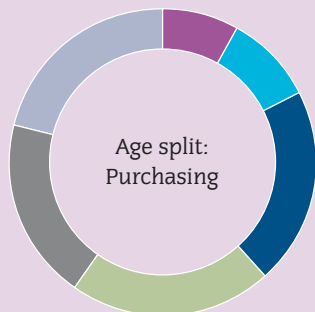
During May 2010 we conducted 350 customer interviews to better understand what is important to them and to assess our customer service standards. Over 86% of those surveyed rated their satisfaction with H&T 8 or more out of 10.



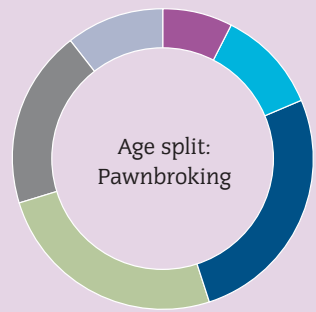
Female  
Male



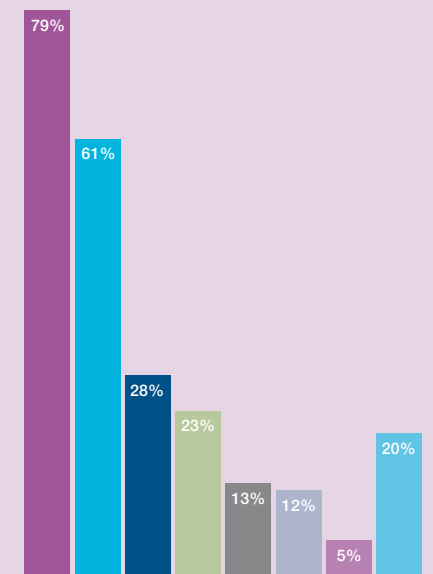
Female  
Male



21  
22 – 25  
26 – 35  
36 – 45  
46 – 55  
56+



21  
22 – 25  
26 – 35  
36 – 45  
46 – 55  
56+



Other financial services used

High St Bank Account/ Building Society 79%  
Bank debit card 61%  
Overdraft facility 28%  
Credit card 23%  
Loan from Bank/ Building Society 13%  
Loan from another Finance Company 12%  
Car Loan 5%  
None of the above 20%

# Our people

Our people are our most important asset and we take their development and retention to the business extremely seriously.



H&T operates in a competitive environment and the ability to deliver the right level of service, whether on loans, cheques or in retail is vital to the future development of our business. In order to achieve that level of service we need the right people in our stores, well trained, motivated and managed. The store manager is the key to that success and we pride ourselves on the experience and ability of our field management team.

### Training and development

Over 70% of our Deputy Managers and Store Managers are promoted from within our business and this has been made possible by the development opportunities created. 2010 has seen the introduction of a Management Development Programme (MDP) focussing on the technical

and behavioural competencies required in a management position. The MDP incorporates a personal individual development plan, a number of workshops to develop skills in management, organisation and communication and an opportunity to run and manage a shop and create an action plan to develop the business.

### Rewards and appraisals

As well as being competitive regarding our pay and benefits structure, H&T seek to recognise and reward exceptional performance within the business through further incentives and awards. This includes quarterly and annual bonuses as well as seasonal incentives for all employees and profit share for out performance of targets. H&T also rewards its Managers by offering them an annual share option scheme to help them participate in ownership of the company.

Our average length of service is nearly 7 years for store managers and 50% of them have over 5 years service.



John Nichols, CEO & Liz Cook, HR Director

### National Pawnbroker's Association Employer of the Year award

In October 2010 H&T was awarded the NPA Employer of the Year 2010. This was for our commitment to the development and motivation of our people, how we reward and recognize our people and because our culture was recognised as one that is positive and where employees feel valued and want to work.

# Chief Executive's review

**+11%**

compound annual growth rate from 2006 in PSC gross profit



I am pleased to report another strong set of results for the Group. A strong trading performance and continued expansion has driven growth across all business segments.

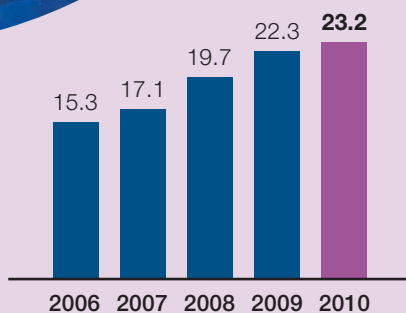
Gross profit has risen 30.5% to £66.8m (2009: £51.2m) and profit before tax is up 37.8% to £25.5m (2009: £18.5m). One off working capital improvements and a reduction in aged pledge balances have also contributed £4.9m to gross profits in the period.

The Group's core pawnbroking business has performed well, achieving a record level of lending in the period and again delivering good underlying growth in the gross pledge book to £39.5m. This is a pleasing result given the increased availability of gold purchasing as an option for the consumer.

Gold purchasing itself has remained a strong source of profit and cash flow for the Group as H&T has retained a strong presence and continues to benefit from seizing an early initiative in this market. The Group has reduced its net debt significantly in the year, down from £42.3m at 31 December 2009 to £27.0m at 31 December 2010.

Another benefit to profitability and cash flow has been the rising gold price during the year. The average gold price in 2010 of £794 per troy ounce was 28% higher than in 2009 and has allowed the Group to enjoy higher than expected disposition margins. It has also supported an increased average loan ensuring that the Group remains competitive on the high street.

The Group continues its strategy of expansion, adding a further 13 greenfield sites in 2010 and completing 1 relocation. It is a credit to our staff that the core estate continues to perform well, while over the period since IPO 70 new stores have either been opened or acquired by the Group. This has provided additional valuable experience to the management team. At 31 December 2010 the Group had 180 branded outlets of either H&T Pawnbrokers or H&T GoldBar across the U.K.



Pawn Service Charge gross profit (£m)

## Pawn Service Charge

### Pawn Service Charge

Pawn Service Charge (PSC) represents all income earned up to the completion of a pledge. The main items are interest and net profit from auctions after returning any surplus to the customer.

In 2010 PSC represented 35% of total gross profits (2009: 44%) and 57% of total pawnbroking income (2009: 68%). The reduction of PSC as a percentage of the total group gross profit is due to the strong gold purchasing volumes experienced during the year and higher gold price increasing the Group's scrap margins

The average loan in 2010 was £151 (2009: £136) and the yield on the pledge book was 59% (2009: 61%). The recently increased average loan has impacted the yield due to the lag in interest collections.

## REVIEW OF OPERATIONS

### Pawn Service Charge

Pawnbroking remains the Group's core business and is the largest and most resilient component of Group profit, contributing £23.2m in 2010, a headline increase of 3.9% (2009: £22.3m). Removing auction profits, as these were impacted by exceptional proceeds in H1 2009, reveals stronger underlying growth in interest collections of 7.7%.

This growth has been achieved by a record level of lending during the year, itself driving an increase in the gross pledge book to £39.5m at 31 December 2010 (2009 reported: £38.2m, 2009 pre-aged pledge: £36.6m).

Lending growth at the Group's newer stores and an increased average loan has offset competitive pressure in some of the Group's more mature stores.

The increased average loan size of £151 (2009: £136) has ensured the Group remains competitive on the high street, whether in relation to competition from other pawnbrokers or the increased availability of gold purchasing as an option to the consumer. The Group has marginally improved its redemption rate during 2010.

### Retail jewellery sales

Retail turnover increased by 19.2% to £19.6m (2009: £16.4m) driven by expansion in the store estate. On a like-for-like basis retail turnover was flat year-on-year which given the challenging high street environment and the underlying price point and therefore, affordability of gold is a pleasing result.

This reflects the excellent value proposition offered by the Group in relation to other retailers and the continued investment into both staff training and store design.

# +38%

compound annual growth rate from 2008 in disposition gross profit

## Disposition

Disposition refers to the entire process to dispose of forfeited pledges. The key routes are retail through the stores and scrap. Given the higher margin our preferred route is via retail.

### Retail

The Company's retail proposition is primarily gold and jewellery and the large majority (>90%) of retail sales are items sourced from pawnbroking or purchasing operations. We also complement our retail offering with a small amount of new jewellery to maximise customer draw to our windows.

We have incorporated the retail offering into all but one H&T branded outlet and all new H&T Pawnbrokers now have a dedicated retail window, most including an internal display with a separate retail counter.

Profitability in this area is driven by sound valuation at the point of purchase or lending and also by the management of appropriate stock. Our preference is to retail the stock that is produced from forfeited loans to maximise our returns.

The advantage of H&T over other retailers is that the cost of our supply is relatively low and we can scrap surplus items and still make a profit. This offsets the fact that we have little choice over our supply and therefore must retail what we have available to sell.

As almost all items retailed come from pawnbroking or purchasing operations we are able to offer an excellent value proposition that is extremely hard to beat on the high street.

### Scrap

Items that are damaged beyond repair, slow moving or surplus to retail requirement, may be smelted and sold at the current gold spot price less a small commission. The point of sale system reduces the amount lent or paid on items identified as scrap or low quality so we are still able to make a reasonable margin on scrap sales.



Total disposition gross profit including retail and pawnbroking scrap (£m)

## Chief Executive's review continued

**+278%**

compound annual growth rate from 2008 in gold purchasing gross profit



Improved management information from the Group's new I.T. system, combined with improved distribution capabilities as a result of the relocation of the Group's jewellery centre has also led to an improved sales/stock mix.

The Group continues to focus on retail as an important revenue stream as it can act as a valuable means of disposition in the event of a fall in the gold price.

### Pawnbroking scrap

H&T has a natural hedge to offset any potential fall in jewellery sales as its alternative disposition method is to scrap the gold for the then current gold price. Scrap profits from the disposition of items forfeited from the Group's pledge book contributed £9.0m in 2010 (2009: £2.1m). Of the total one off profit contribution of £4.9m, £2.1m has been realised within Pawnbroking Scrap as a result of the disposal of the aged pledge balances held at the end of 2009.

### Gold purchasing

Gold purchasing profit rose significantly in 2010 as a result of strong purchasing volumes at stores, a full year contribution from the Group's GoldBar operation and the rising price of gold.

Total gold purchasing profit of £20.1m (2009: £13.5m) has also benefited from an improvement in the Group's working capital processes, delivering an estimated £2.8m of the £4.9m one-off gross profit contribution in the year.

The Group has benefited from heightened public awareness of both gold purchasing as a service and the value inherent in their jewellery. Purchase volumes across the store estate, while down from their peak in H2 2009, have remained relatively stable throughout 2010. This is a pleasing result given the changing competitive environment and reflects the competitive pricing offered. The Group's first mover advantage and hence longevity in this market has also helped build brand recognition and trust

among our customers. H&T's GoldBar retail mall units remain a profitable and flexible business with 45 units in operation at the year end (2009: 54).

The sterling gold price has also benefitted performance in this highly cash generative segment. The higher absolute price benefits scrap proceeds, but also a rising price environment helps sustain higher than expected margins due to the time lag between purchase and disposition.

### Cheque cashing

Revenues net of bad debt and provisions from the Group's Third Party Cheque Cashing and Pay Day Advance products increased to £5.1m (2009: £4.8m) and now contribute 7.7% of gross profit (2009: 9.4%).

Commission earned from third party cheque cashing declined by 8.2% in the year, affected by both the current economic climate and gradual withdrawal of cheques from the banking system. Improved debt collection rates offset this decline however, resulting in broadly flat net revenues year-on-year.

Net revenues from the Group's Pay Day Advance product increased by 6.1% during the year with new stores and further improved debt collections offsetting increased competition from on-line providers. The Group is currently developing more sophisticated credit scoring models in order to widen acceptance criteria and grow this product, whilst maintaining the current strong debt performance.

### KwikLoan

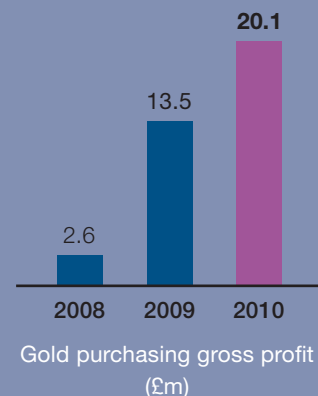
The KwikLoan loan book has benefited from the gradual withdrawal of the cheque guarantee card resulting in some customers converting from the Pay Day Advance product to KwikLoan. The loan book increased to £1.0m at the year end (2009: £0.6m).

## Gold purchasing

Customers have two choices when seeking to raise finance from gold jewellery in our stores. They may either pawn the gold, from which H&T earn a Pawn Service Charge, or they may select to sell their gold as a one-off transaction.

Gold purchasing was introduced by the Group in 2007 to attract a different customer base as well as to avoid the issue of customers pledging goods with no intention of redemption. Understanding the customers needs and motives is therefore a key element to our staff training to ensure the correct result for both the customer and the Group. Nor does the Group seek to influence behaviour by differentiating on price between purchasing and lending rates.

After a holding and processing period, the majority of purchased items will be smelted and sold at the current gold price less a small commission. In 2010, gold purchasing represented 30% of total gross profit (2009: 26%).



## Other financial services

### Cheque cashing

Cheque cashing is the provision of cash in exchange for a cheque payable to our customer for a commission fee based on the face value of the cheque. The average cheque value in 2010 was £318 (2009: £316), with the average fee being £20 (6.4%) (2009: £20 (6.5%)).

The cheques are normally in respect of wages and the service is used as a quick and convenient alternative to a bank overdraft. The product simply serves a short term need for cash.

In order to manage the risk associated with cashing third party cheques we have access to a variety of information, from credit reference agencies to internet directories, as well as our own point of sale system and database of customer activity.

### Pay Day Advance

Pay Day Advance is a simple form of credit, where the advance is repaid by cheques presented by the customer at the point of the loan. The contract allows for 30 days credit and the average advance in 2010 was £465 (2009: £462), with a typical charge of 13% (2009: 13%) per 30 days.

The customer will agree a date for the cheque to be banked, then either:

- Pay additional fees for another 30 days (Extend); or
- Pay the face value of the cheque in cash (Settle); or
- Allow the cheque to be deposited into our account

### KwikLoan

H&T identified the need for an unsecured loan product that had a longer duration than a Pay Day Advance. The principle is that some customers are unable to repay the lump sum of a Pay Day Advance after 30 days and prefer a smaller regular repayment. The underwriting criteria are essentially the same as for a Pay Day Advance although we do more verification to ensure that the customer is likely to be a reasonable risk for the duration of the loan.

KwikLoan is currently offered over a 12 month period for loan values up to £750, although the average is closer to £600. We earn approximately £300 gross interest on a £500 KwikLoan over a 12 month period.

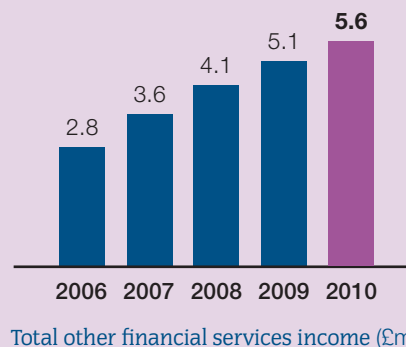
### Pre-paid debit card

H&T offer a pre-paid debit card on behalf of Advanced Payment Solutions (APS) under the CashPlus brand. The card is an instant issue Cirrus card (which allows ATM access immediately), with a personalised MasterCard issued to the customer in the post within 10 days. For further product information refer to [www.apsgroup.com](http://www.apsgroup.com).

H&T were the first national chain to provide the CashPlus card in the U.K. and we remain one of the largest customers of APS.

The card is the ideal vehicle to provide funds to our customers in a more convenient form than cash. The card is the natural extension to each of our cash based products, with the store staff cross selling the benefit as part of our pawnbroking and cheque cashing transactions. We expect the card to enhance our relationship with customers, increasing retention and loyalty as they will use our outlets to load additional funds on to the card.

The customers value the status of having a MasterCard and the ability to use the card online, with over half the transactions on the card being for internet purchases.



# Chief Executive's review continued

## REGULATION

The 1986 European Commission Consumer Credit Directive has been replaced by the 2008 Consumer Credit Directive, with implementation effective from 1 February 2011.

Further consumer protection mechanisms have been introduced with new rights of withdrawal applying to all credit agreements and a new right of partial early repayment being the among the key changes. Another focus has been to improve harmonisation across credit industries and geographies.

It is not anticipated that the EC directive will have a material impact on the pawnbroking industry.

## BUSINESS STRATEGY AND OUTLOOK

The Group seeks to retain its position as the U.K.'s leading pawnbroker by size of pledge book, driving growth via both organic and new store development, and by the introduction of new products and services.

Within existing outlets, H&T aims to build upon brand recognition and excellent customer retention levels, as well as attracting new customers by:

- A focus on customer service
- Competitive pricing
- Enhanced marketing
- Maintaining a reputation of fairness and honesty

Significant growth has also been achieved via the expansion of the store estate. Of the 135 stores at the year end, 43% have been added within the last 4 years either via acquisition or greenfield rollout. The Group continually seeks to evolve its roll out strategy in order to enhance shareholder returns; a goal supported by the benefit of significant management experience and new store performance data collected over the last four years.

Developing new products and services remains a key focus for the Group. During the year, the Group bought a small on-line pawnbroking operation for a total consideration of £80,000, as part of the strategy to also widen distribution platforms of existing services.

**+19%**

compound annual growth rate from 2006 in financial services gross profit





### Review of the pawnbroking market

The pawnbroking market continues to evolve with higher potential returns attracting more players into the industry and in reaction to new dynamics introduced by the rise in gold purchasing. Both factors have raised awareness of pawnbroking as a service, and drawn more customers into H&T's stores. Still however, only a small minority of the population have ever visited a pawnbrokers and the Board believe that the potential market is considerably greater. One of the first obstacles to securing this market is to change people's perceptions of pawnbrokers and the Group continues to drive this with its open and modern store layouts.

The pawnbroking market remains fragmented providing the opportunities for organic and acquisitional growth. Although there are no official statistics, the Board estimate there to be 500 – 750 locations around the U.K. where pawnbroking is offered as a core service, with an additional 1,000 – 1,500 locations where it is offered as an ancillary service.

### Current trading and outlook

The Group still holds good prospects for organic growth as the store estate is still relatively immature with respect to pawnbroking activities. Of the Group's total pledge book, 11% is accounted for by the 47 greenfield sites opened in the last four years.

As determined by market conditions, future growth is also likely to be driven via expansion of the Group's geographical footprint. The Board currently expect to open 15-20 greenfield sites in 2011, with provisional lease terms having been agreed on 14 sites as at 23 February 2011. Potential acquisitions, given the Group's balance sheet strength, will continue to be assessed on a case by case basis.

Current trading remains in line with market expectations, and while gold purchasing volumes remain relatively constant, the Board is mindful of the sustainability of the margin in this business segment. The Board believes that current consensus

forecasts represent a reasonable expectation of financial performance for the year ending 31 December 2011.

I would also like to thank all our people whose skills, commitment and enthusiasm continue to drive our success, and give us confidence in the future.

**John G Nichols**  
Chief Executive

# Expansion in the store estate

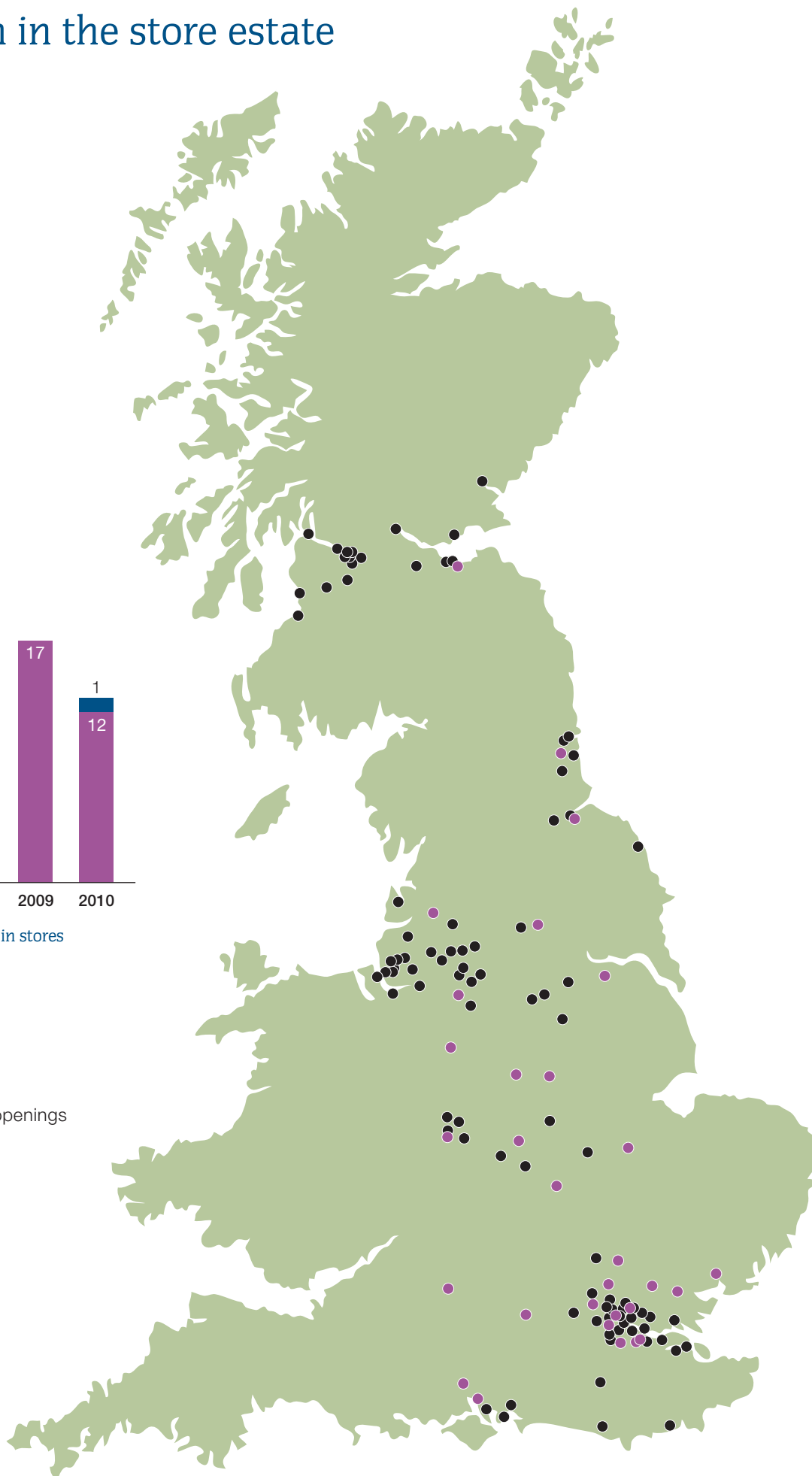


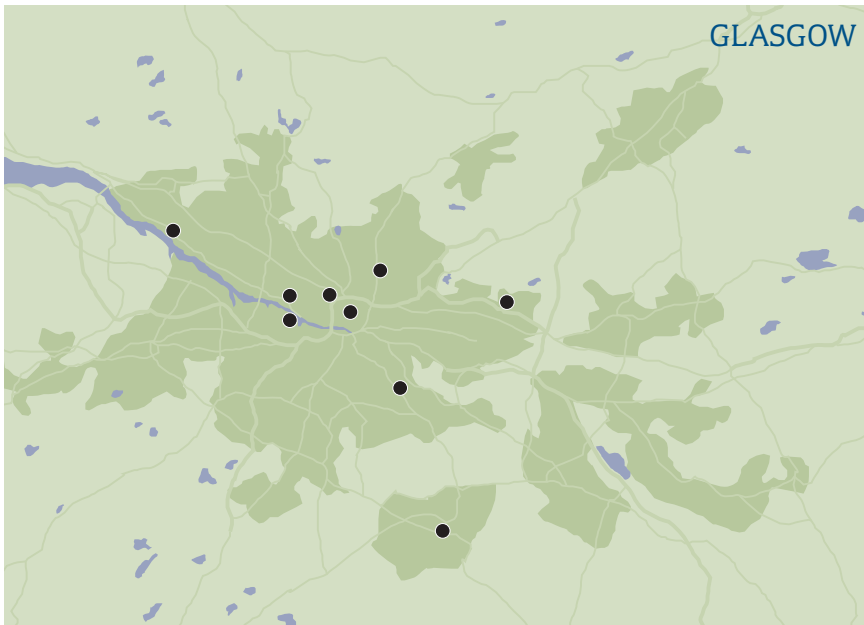
5 year growth in stores

- Greenfield
- Acquisition

## Branch network

- 2009/2010 Store openings
- Prior to 2009





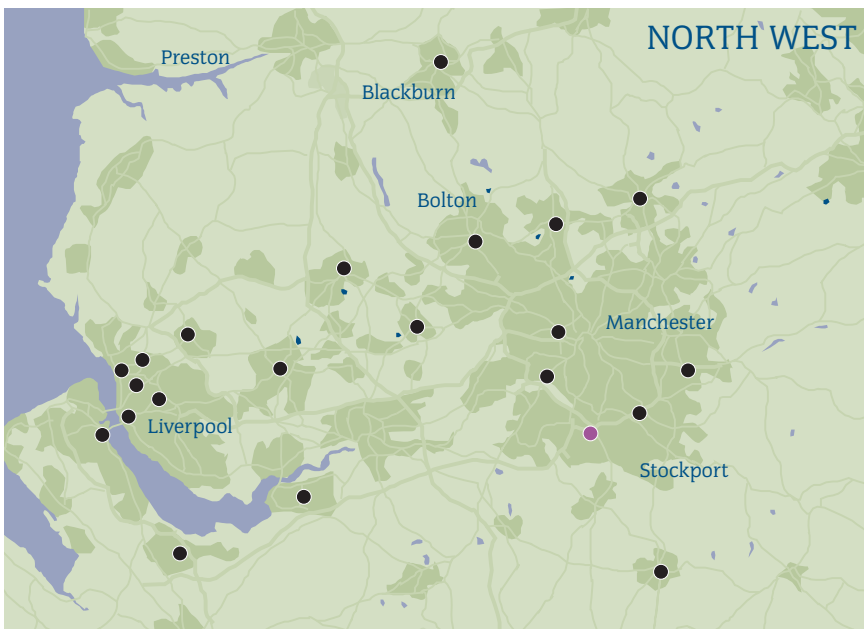
## Accessing new markets

H&T's geographical development follows a clustering model. This is principally due to the need to support new stores with existing operational management and staff to maximise returns.

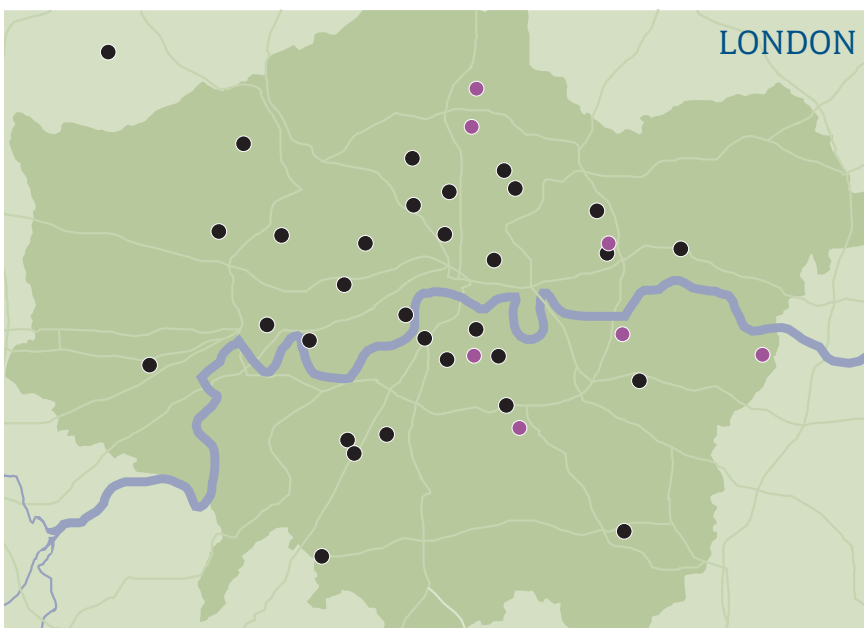
Practically, this means that where we enter a new market there are two main phases of development. The first is the initial acquisition or greenfield store followed by a period of development to provide a stable and successful team. The second phase is the consolidation of that market through the creation of a discrete area containing 8 to 10 stores.

This strategy has been demonstrated on the maps with focussed development in Glasgow, the North East and the North West.

We believe that there is significant capacity in the market to develop additional units both around existing sites and in completely new areas.



**13** new stores added in 2010



# Finance Director's review

A key highlight during the year has been the Group's cash generation. In spite of the working capital intensive nature of the Group's pawnbroking and unsecured lending businesses, and the continued capital expenditure requirements of the store expansion programme, net debt has reduced significantly during the year.

Net debt at 31 December 2010 was £27.0m, down from £42.3m twelve months earlier.

The Group's gold purchasing activities and working capital improvements made during 2010 have contributed significant cash inflows, resulting in a material strengthening of the Group's balance sheet. At 31 December 2010, the Group had £17.1m of available funds upon which it is able to draw under its current credit agreement. The Group is well placed to fund any suitable acquisitions and hence deliver earnings accretion to shareholders.

Another highlight is the proposed final dividend of 6.0p, which takes the full year dividend to 9.5p – a 17% increase year on year. It also maintains our track record of dividend growth in every year since the Group's flotation in 2006, despite the capital expenditure required to fund the Group's store expansion programme and the dilutive earnings profile of a new store in its early years.

Earnings per share covers the dividend by 5.2x and even excluding the working capital and one off gains of £4.9m, cover is 4.1x. Cash flow dividend cover, defined as available cash flow for either equity distribution or debt repayment divided by the actual dividend paid in the year, is 5.7x, even post substantial capital expenditure payments during the year.

Other key areas of note include:

#### Other direct and administrative expenses

Other direct and administrative expenses rose from £30.1m in 2009 to £38.1m in 2010. The increase was driven by the full year effect of stores opened in 2009, the 13 new stores opened in 2010 and the full year effect of the GoldBar retail mall units during the year.

#### Finance costs

Interest on bank loans fell during 2010 to £2.1 million (2009: £2.2 million), reflecting a lower average loan balance during the year but a higher average margin following the Group's refinancing in 2009.

H&T's interest cover ratio (EBITDA to interest) was 15.1x (2009: 10.6x). The Group's net debt to EBITDA ratio fell to 0.86x (2009: 1.8x).

#### Profit before taxation

Profit before taxation, and fair value movement in interest rate swaps increased by £7.7 million from £18.3 million in 2009 to £26.0 million in 2010.

#### Earnings per share

Basic earnings per share for 2010 was 48.77 pence compared with 37.75 pence in 2009. Diluted earnings per share for 2010 was 47.52 pence compared with 37.54 pence in 2009.

#### Capital expenditure

Capital expenditure during the year on property, plant and equipment was £3.7 million (2009: £3.9 million) of which £2.4 million related to the 13 new greenfield stores opened during the year and the relocation of the Group's jewellery centre.

#### Return On Capital Employed (ROCE)

ROCE, defined as profit before tax, interest receivable, finance costs and movement in fair value of interest rate swap as a proportion of net current assets and tangible and intangible fixed assets (excluding goodwill), increased from 28.4% in 2009 to 37.7% in 2010.

Excluding the working capital contribution of £4.9m, the ROCE in 2010 is 32.9%.



Alex Maby  
Finance Director

# Directors, Officers and Advisers

## EXECUTIVE DIRECTORS

### John G Nichols

*Chief Executive, 60*

After an early career in the RAF, John entered the leisure industry with the Rank Organisation where he held several senior executive positions.

John joined H&T as Managing Director in 1997 and subsequently became Chief Executive. He has been instrumental in developing and implementing the business strategy and delivering consistent growth in revenues and profitability. He has also been instrumental in the initiative to obtain the ISO 9001 and Investors in People accreditations.

### Alex M Maby

*Finance Director, 37*

Alex, a chartered accountant who trained with PricewaterhouseCoopers, previously worked at Macquarie's private equity division where he fulfilled a number of roles for various companies including chief financial officer and board director. Prior to this, he worked for Mapeley Plc as head of financial engineering and ING Barings as an equity analyst. He joined H&T in February 2009.

### Stephen A Fenerty

*Commercial Director, 38*

A Chartered Accountant who trained at KPMG, Stephen has pursued a variety of management roles in the alternative credit sector. Prior to joining H&T, Stephen worked for The Money Shop (part of Dollar Financial, Inc.) where he was responsible for new product development introducing, amongst others, foreign exchange, unsecured loans and loans brokerage.

Stephen joined H&T in March 2005 as Commercial Director and is responsible for unsecured lending, marketing and I.T. He is responsible both for the project management and implementation of business development initiatives and for origination and execution of acquisitions.

## NON-EXECUTIVE DIRECTORS

### Peter D McNamara

*Chairman, 60*

Peter spent the majority of his career with Lloyds Bank plc, as chief manager for strategic planning, mergers and acquisitions, and then as the managing director of Personal Banking. He subsequently served as group managing director of the Alliance & Leicester plc and chief executive of Wesleyan Assurance Society, a mutual life insurance business. In 2002 he left to become chairman and subsequently executive chairman of Moneybox plc, the leading ATM deployer operating in the U.K., Germany and the Netherlands, which he led to flotation on AIM.

He is presently executive Chairman of Notemachine.

### Andrew J Brown, 66

Andrew Brown, a Chartered Accountant, was finance director and subsequently joint chief executive of Gartmore Investment Management plc. He has been a board member or chairman of a number of listed and unlisted companies and is presently a non-executive director of Oval Limited and an adviser to a number of investment management firms.

### Malcolm L Berryman, 56

Malcolm is currently a non-executive director at Scottish Friendly Assurance and runs his own consultancy business primarily involved in life and general insurance. Between 1990 and 2005, he was Chief Executive of two Insurers, Liverpool Victoria and Crown Financial Management. He qualified as an Actuary in 1983.

## Registered and Head Office and Advisers

### Registered and Head Office

H&T Group plc  
Times House  
Throwley Way  
Sutton  
Surrey  
SM1 4AF  
Tel: +44 (0) 870 9022 600

### Financial Adviser and Nominated Adviser

Hawkpoint Partners Limited  
41 Lothbury  
London  
EC2R 7AE

### Broker

Numis Securities Limited  
10 Paternoster Square  
London  
EC4M 7LT

### Legal advisers to the Company

Berwin Leighton Paisner LLP  
Adelaide House  
London Bridge  
London  
EC4R 9HA

Eversheds LLP  
One Wood Street  
London  
EC2V 7WS

### Independent Auditors

Deloitte LLP  
Global House  
Crawley  
West Sussex  
RH10 1DL

### Bankers

Barclays Bank plc  
1 Churchill Place  
London  
E14 5HP

### Registrars

Equiniti  
Aspect House  
Spencer Road  
Lancing  
West Sussex  
BN99 6QQ

### Public relations

Pelham  
5th Floor  
Holborn Gate  
330 High Holborn  
London  
WC1V 7QD

# Corporate governance

The directors recognise the importance of adopting good corporate governance practices in the best interests of all shareholders. Although the Company is not required to report on compliance with the Combined Code ("the Code") since its shares are traded on the AIM market, the Company complies, so far as practical, with the Code in the following ways:

## DIRECTORS

### The Board

The Board comprises three executive directors and three non-executive directors. Their biographies appear on page 19. A review of these shows a range of experience and expertise sufficient to bring independent judgement on issues of strategy, performance, resources and standards of conduct which is vital to the success of the Group. The three non-executive directors hold shares as disclosed on page 25. However, because the number of shares held is small and there are no cross directorships between executive and non-executive directors, the non-executive directors are considered to be independent.

### Board meetings

The Board is responsible to the shareholders for the proper management of the Group. A statement of directors' responsibilities in respect of the financial statement is set out in this Annual Report on page 29.

The Board meets 10 times during the year. To enable the Board to discharge its duties, all directors receive appropriate and timely information. Briefing papers are distributed to all directors in advance of the Board meetings. There is a formal schedule of matters reserved to the Board which include the determination of strategy, approval of new stores and acquisitions, approval of budget and major capital expenditure.

At Board meetings, the agenda normally comprises a review of the management accounts, a CEO review of operations, a review of new store proposals and potential acquisitions and an update on the progress of the Group's other strategic objectives.

The Board meetings in August and March cover the approval of the interim and preliminary financial results respectively and the November meeting deals with the approval of the annual budget.

The following committees deal with the specific aspects of the Group's affairs:

### Remuneration Committee

The Remuneration Committee comprises three independent non-executive directors of the Company.

The members of the Committee are:

- Malcolm Berryman (Chairman)
- Peter D McNamara
- Andrew J Brown

The Committee meets at least once in each year and at such other times as the Chairman of the Committee sees fit.

The Chairman of the Committee is appointed by the Board on the recommendation of the Nomination Committee. The quorum for the Committee is two.

The duties of the Committee are to:

- determine and agree with the Board the framework or broad policy for the remuneration of the Chairman, executive Directors and any employees that the Board delegates to it;
- within the terms of the agreed policy, determine individual remuneration packages including bonuses, incentive payments, share options, pension arrangements and any other benefits;
- determine the contractual terms on termination and individual termination payments, ensuring that the duty of the individual to mitigate loss is fully recognised;
- in determining individual packages and arrangements, give due regard to the comments and recommendations of the Combined Code;
- be told of and be given the chance to advise on any major changes in employee benefit structures in the Company;
- recommend and monitor the level and structure of remuneration for senior managers below Board level as determined;
- agree the policy for authorising claims for expenses from the Chief Executive and from the Chairman of the Board; and

- recommend an annual report for the Board to put to Shareholders on executive remuneration compliant with relevant legal and regulatory provisions.

The Committee is authorised by the Board to:

- seek any information it requires from any employee of the Group in order to perform its duties;
- be responsible for establishing the selection criteria and then for selecting, appointing and setting the terms of reference for any remuneration consultants providing advice to the Committee, at the Group's expense; and
- obtain, at the Group's expense, outside legal or other professional advice where necessary in the course of its activities.

### Audit Committee

The Audit Committee comprises three independent non-executive directors of the Company. The members of the Committee are:

- Andrew J Brown (Chairman)  
– Chartered Accountant
- Malcolm Berryman
- Peter D McNamara

The Audit Committee reviews each year the arrangements for safeguarding auditor objectivity and independence. The Audit Committee reviews the scope, results and cost-effectiveness of internal and external audit, and has delegated power from the Board to exercise the power from shareholders to agree fees for external auditors. The Audit Committee is responsible for satisfying itself on the independence of internal auditors and on the independence and objectivity of external auditors. The Committee reviews the operation of internal controls and reports to the Board on the annual review of the internal control and risk management.

### Nomination Committee

The Nomination Committee comprises three independent non-executive directors of the Company. The members of the Committee are:

- Peter D McNamara (Chairman)
- Malcolm Berryman
- Andrew J Brown

The function of the Nomination Committee is to provide a formal, rigorous and transparent procedure for the appointment of new Directors to the Board. In carrying out its duties, the Nomination Committee is primarily responsible for:

- identifying and nominating candidates to fill Board vacancies;
- evaluating the structure and composition of the Board with regard to the balance of skills, knowledge and experience and making recommendations accordingly;
- reviewing the time requirements of non-executive directors;
- giving full consideration to succession planning; and
- reviewing the leadership of the Group.

#### Internal control

The Board acknowledges that it is responsible for the Group's system of internal control and for the continuing process of reviewing the effectiveness of the internal controls. Internal control systems are designed to manage rather than eliminate the risk of failure to achieve business objectives and can only provide reasonable and not absolute assurance against material misstatement or loss. The directors confirm that they have reviewed the effectiveness of the systems of internal control that have been in operation during the year. The Group has an internal audit function principally for periodic store visits.

#### Internal control: financial

The internal control process has been reviewed and its main features are:

- **Financial Reporting:** there is a comprehensive budgeting system with an annual budget approved by the Board. Monthly trading results are reported against the corresponding figures for the budget and previous year. The Board also reviews re-forecasts on a regular basis.
- **Capital Expenditure:** there is a comprehensive budgeting system for capital expenditure with an annual budget approved by the Board. The Finance Director authorises individual items of capital expenditure and material items are also authorised by the Board or CEO.
- **Cash flow:** an annual cash flow forecast is drawn up and approved by the Board and actual cash flow is reviewed monthly against this forecast.

- **Organisational Structure:** a clear organisational structure with defined responsibilities and clear authority levels has been set.
- **Store Audits:** a Stores Audit function exists to ensure that Group procedures regarding cash, pledges and stock handling are being adhered to.

#### Internal control: risk management

During the year, the Group had in place formalised procedures to identify, evaluate and manage significant risks and to enable management to assess and regularly report to the board on issues relating to business, operational, financial and non-compliance risks.

#### Relations with shareholders

The board recognises the importance of communications with shareholders. The Chief Executive's statement and the operational review on pages 10 to 15 include a detailed review of the business and future developments. There is a regular dialogue with institutional shareholders including presentations after the Group's preliminary announcement of the year end results and at the half year results.

#### Going concern

The Group has continued to improve its financial performance year on year, delivering profit after tax of £17.2m for the year ended 31 December 2010 (year ended 31 December 2009: £13.3m). Together with benefit of working capital improvements delivered in 2010, these results have enabled the Group to repay £13.5m of its loan balance during the year, reducing the year end outstanding balance to £31.0m. Consequently, the Group has increased its net assets to £61.7m (2009: £47.1m).

The Board has approved a detailed budget for 2011, which indicates a robust performance with surplus cash generated from operations after accounting for the Group's forecast levels of capital expenditure. In addition, the Group has access to its current £50.0m revolving facility, which is not due to expire until June 2013. As at 31 December 2010, the Group had £17.3m of available financing by which to finance both current operations and future growth. This strong

balance sheet position provides a high level of confidence that the Group will be able to repay all liabilities as they fall due during 2011, as well as funding the planned expansion in the store estate. The Board is also confident of meeting all covenant tests during the year.

Longer term forecasts are also reviewed by the Board, with the 'base case' financial forecasts revealing no inability to meet financial covenants or repay liabilities. Sensitivity analysis under less favourable scenarios designed to test the point at which the Group will either have insufficient headroom or breach financial covenants has also been prepared and reviewed. The Board considers the selected scenarios as remote, and is comfortable that mitigating strategies are available to the Group to offset liquidity constraints.

This anticipated performance for FY11 reflects the fundamentals of our markets and products. We believe that pawnbroking is a non-cyclical business and therefore the current economic climate should have no significant negative impact to our business model. The Group offering is principally through secured lending against pledges. The Group policies on pawn lending remain rigorous and prudent, such that the Group has very limited exposure to loss in the event of customers not redeeming their pledges, due to the value of the pledge collateral held, principally being gold and precious stones. These commodities have exhibited increasing values in the current environment, and the Group has no reason to believe that the value will not be maintained in the near future. Further details are provided in note 26.

Based on the above considerations and after reviewing in detail FY 2011 forecasts, the directors have formed the view that the Group has adequate resources to continue as a going concern for the foreseeable future and has prepared the financial statements on this basis. Principal risks and uncertainties to the Group's business are discussed in more detail in the Directors' Report.

# Directors' report

The directors present their annual report and the audited financial statements for the year ended 31 December 2010.

## Principal activities and review of the business

The principal activity of the Company is that of a non-trading holding company for Harvey & Thompson Limited and H&T Finance Limited. The main activities of the Group continue to be pawnbroking, gold purchasing, retail of jewellery, cheque cashing, unsecured lending and other related services operated through Harvey & Thompson Limited.

A review of the business and its future development (including the information that fulfils the relevant requirements of section 417 of the Companies Act 2006) is given in the Chairman's Statement, Chief Executive's Review and Finance Director's Review on pages 10 to 18.

## Principal risks and uncertainties

The directors continually identify, evaluate and manage material risks and uncertainties faced by the Group which could adversely affect the Group's business, operating results and financial condition. It is unfortunately inevitable

in a business that has a stock in trade consisting of cash and gold that fraudulent losses occur from time to time. We have in place both ethical requirements for our staff, continually refined and improved procedures, together with an internal audit team to address this risk. The list below details what the directors consider to be the principal risks and uncertainties and the actions taken, or to be taken, to mitigate the adverse consequences. This list is not intended to be exhaustive and other risks may emerge over time:

Area	Description of risk	Examples of mitigating activities/factors
Pawnbroking	Increasing competition	<ul style="list-style-type: none"> <li>Continual monitoring at store level</li> <li>Expansion strategy to maintain H&amp;T's position as one of the industry key players</li> <li>Maintenance of a high level of customer service</li> </ul>
	Potential changes in regulatory environment	<ul style="list-style-type: none"> <li>Continual monitoring and lobbying</li> </ul>
	Fall in the gold price affecting existing pledge security and future lending levels	<ul style="list-style-type: none"> <li>Monitoring of gold price</li> <li>Maintenance of appropriate margin between pledge value and gold price</li> <li>Lending on alternative high value items</li> </ul>
	Fall in the gold price affecting scrap margin	<ul style="list-style-type: none"> <li>Review possible use of hedging instruments</li> <li>Focus on increasing redemption rates to minimise reliance on disposition</li> <li>Increase retail sales as a disposition hedge</li> </ul>
	Decline in retail sales	<ul style="list-style-type: none"> <li>Excess stock scrapped at a high margin</li> </ul>
	Fall in pawnbroking redemption	<ul style="list-style-type: none"> <li>Increase in disposition through retail, auction and scrap activities</li> </ul>
	Increased availability of gold purchasing option for consumers	<ul style="list-style-type: none"> <li>Pawnbroking is a long established business model, with pawnbroking customers being distinct from purchasing customer</li> <li>Experienced management team with significant industry knowledge</li> </ul>
Cash, pledge book and retail inventory	Physical security of all assets	<ul style="list-style-type: none"> <li>High level of investment in security systems</li> <li>Insurance</li> </ul>
	Insufficient pledge securities	<ul style="list-style-type: none"> <li>Staff training and pledge tests</li> <li>Monitoring of established lending criteria</li> <li>Internal audit function reviewing individual pledges on average twice a year</li> </ul>



Area	Description of risk	Examples of mitigating activities/factors
<b>Cheque cashing and unsecured lending</b>	Significant worsening of bad debts	<ul style="list-style-type: none"> <li>Investment in I.T. systems</li> <li>Staff training</li> <li>Continual monitoring of bad debts and lending criteria</li> </ul>
	Decline in third party cheque encashment business	<ul style="list-style-type: none"> <li>On-going reduction in overall business mix and replacement by new services and products</li> </ul>
<b>Gold purchasing</b>	Increasing competition	<ul style="list-style-type: none"> <li>Constant monitoring of competitor's prices</li> <li>Expansion strategy both for stores and retail mall units to maintain leading market position</li> <li>Progressive marketing strategies</li> </ul>
	Fall in the sterling gold price adversely impacting scrap margins	<ul style="list-style-type: none"> <li>Adjust purchase price offered to compensate for market movements in gold price</li> <li>Possible use of hedging instruments</li> </ul>
<b>Business operations</b>	Back office and communication systems failure	<ul style="list-style-type: none"> <li>Established I.T. disaster recovery plan</li> <li>Systems designed with no single point of failure</li> </ul>
<b>People</b>	Succession, retention and capability	<ul style="list-style-type: none"> <li>High investment in on-going training</li> <li>Performance related pay package</li> <li>Share-based incentive plans</li> </ul>
	Safety & security of employees being placed at threat	<ul style="list-style-type: none"> <li>No. of in store deterrents to deter violent intruders (CCTV, alarms, safes, fog)</li> <li>Employer and public liability insurance in place</li> <li>Group policies of no remonstrations</li> </ul>
<b>Financing</b>	Potential increase in cost of financing due to borrowings being on a floating rate	<ul style="list-style-type: none"> <li>Use of hedging instruments where appropriate (interest rate swap)</li> </ul>
	Bank funding is subject to strict financial covenants	<ul style="list-style-type: none"> <li>Regular forecasting exercise and regular communication with the financing bank</li> </ul>
	Financing bank going bankrupt	<ul style="list-style-type: none"> <li>Review of existing financing facilities and possible use of syndicated banking</li> </ul>

### Dividends

The directors propose a final dividend of 6.00p (2009: 5.60p) per share subject to approval at the Annual General Meeting on 21 April 2011. This proposed dividend, in accordance with IAS 10 'Events after the balance sheet date' for the Group, and, FRS 21 'Events after the balance sheet date' for the Company, has not been provided for in the attached financial statements. During the year, the Company paid the final dividend for the year ended 31 December 2009 of 5.60p per share and an interim dividend for the

year ended 31 December 2010 of 3.50p per share (2009: 2.50p per share). This interim dividend included a 1.00p special dividend.

### Financial risk management objectives and policies

The Group's activities expose it to a number of financial risks including interest rate risk, credit risk, liquidity risk and price risk. The use of financial derivatives is governed by the Group's policies approved by the board of directors, which provide written principles on the

use of financial derivatives to manage these risks. The Group does not use derivative financial instruments for speculative purposes.

A summary of the principal financial risks is provided below. Further detailed discussion is provided in note 26 to the consolidated financial statements.

### Interest rate risk

The Group's activities expose it primarily to the financial risks of changes in interest rates. The Group uses an interest rate

## Directors' report *continued*

swap contract to hedge this exposure on a notional value of £34,000,000 (2009: £34,000,000). As at 31 December 2010, the Group had outstanding bank loans of £31,000,000 such that it was exposed to interest rate risk on the £3,000,000 difference between the notional value of the derivative contract and the amount of its outstanding bank loans.

### Credit risk

The Group's principal financial assets are bank balances and cash, trade and other receivables. The Group's credit risk is primarily attributable to its trade receivables, the most significant of which are the pledge book, the KwikLoan loanbook, Pay Day Advances and Cheque Cashing balances. In all cases, exposure on trade and other receivables is spread over a large number of counterparties and customers.

The risk attributable to the pledge book is further mitigated due to the presence of collaterals (the customer's pledges) which can be easily liquidated in almost all cases at a profit.

The risks attached to the KwikLoan loan book and Pay Day Advances, both of which are unsecured lending, are mitigated by the continual monitoring of bad debts and a possible modification of lending criteria. With respect to the KwikLoan product, the Group performs an external credit check prior to lending. Similar procedures mitigate the risks associated with Cheque Cashing activities.

The amounts presented in the balance sheet are net of allowances for doubtful receivables. An allowance for impairment is made where there is an identified loss event which, based on previous experience, is evidence of a reduction in the recoverability of the cash flows.

The credit risk on liquid funds and derivative financial instruments is considered to be low as funds are held with financial institutions with high credit-ratings assigned by international credit-rating agencies to the Group's bankers as shown:

### Moody's credit rating

Barclays Bank plc	Aa3
The Royal Bank of Scotland plc	Aa3

The Group has no significant concentration of credit risk other than on bank balances of £656,000 (2009: £539,000) with Royal Bank of Scotland plc and £1,630,000 with Barclays Bank plc (2009: £nil).

### Liquidity risk

In order to maintain liquidity to ensure that sufficient funds are available for ongoing operations and future developments, the Group uses a mixture of long-term and short-term debt finance. At 31 December 2010, the Group had sufficient headroom on its current borrowings and remains in full compliance with all loan covenants.

Furthermore, the Company will review at the appropriate time, the possibility of raising future equity finance or refinance existing banking facilities to expand activities.

### Price risk

With regard to the current balance sheet position, the Group is not exposed to price risk, as the majority of its jewellery and all of its scrap gold is obtained through unredeemed pledges, which have a cost to the Group which is lower than the resale value. The Group is however exposed to adverse movements in the price of gold in its gold scrap activities and the value of the pledge collaterals. The Group considers this risk to be limited due to the current margin on scrap gold. Should the price of gold drop significantly, the Group can mitigate that risk by changing its lending policy on pawnbroking pledges or by entering hedging instruments. Currently the Group has no gold hedge in place, although this is reviewed by the Board on a regular basis.

### Exchange rate risk

While the Group's activities are wholly conducted in Great Britain, the Group is impacted by foreign currency exchange rates affecting the gold price exchange from USD to GBP.

### Capital structure

Details of the authorised share capital are shown in note 27 to the consolidated financial statements. The company has one class of ordinary shares which carry no right to fixed income. Each share carries the right to one vote at general meetings of the Company. As disclosed in note 27, during the period 241,663 new ordinary shares (2009: 50,974) of £0.05 each were issued, called up and fully paid as part of the Group's share option and long term incentive plans.

As a result of the above the nominal issued share capital has increased from £1,769,508 as at 31 December 2009 to £1,781,591 as at 31 December 2010.

On 8 February 2010, the company has been notified of the following voting rights by major shareholders of the Company:

### Percentage of voting rights and issued share capital

Artemis Investment Management	18.11%
BlackRock	9.75%
Henderson Global Investors	6.77%
Invesco Perpetual	5.61%
Baillie Gifford	4.93%
Aviva Investors	4.43%
Directors	3.87%

Details of employee share schemes are set out in note 28. Under these share schemes, there are currently a potential 1,667,642 number of shares that will be issued to current option holders at the call of the option holder. Under its Articles of Association, the Company has authority to allot under these share schemes, for cash, up to a maximum of 3,563,183 ordinary shares without being required to offer such securities to all shareholders in accordance with statutory pre-emption rights.

On any date, no option may be granted under any share option scheme or long term incentive plan, if (as a result) the aggregate nominal value of ordinary shares issued or issuable pursuant to options granted during the previous 10 years under any share option scheme would exceed 10% of the nominal value of the share capital of the Company in issue on that date.

There are no other potentially dilutive equity instruments in the Company in issue at 31 December 2010 or 31 December 2009.

No person has any special rights of control over the Company's share capital and all issued shares are fully paid.

With regard to the appointment and replacement of directors, the Company is governed by its Articles of Association, the Companies Acts and related legislation and requires certain directors annually to retire by rotation. The Articles themselves may be amended by special resolution of the shareholders.

There are a number of agreements that take effect, alter or terminate upon a change of control of the Company, such as commercial contracts, bank loan agreements, property lease arrangements and employees' share plans. None of these are considered to be significant in terms of their likely impact on the business of the Group as a whole. Furthermore the directors are not aware of any agreements between the Company, or any other group company, and its directors or employees that provide for compensation for loss of office or employment that occurs because of a takeover bid.

#### Directors and their interests

The directors who served throughout the year, and to the date of this report were as follows:

#### Executive

J G Nichols  
A M Maby  
S A Fenerty

#### Non-Executive

P D McNamara  
A J Brown  
M Berryman

The directors hold the following notifiable beneficial interests in the ordinary share capital of the Company:

Director	Type of share	At 1 January 2010	Acquired in the year	Disposed of in the year	At 31 December 2010
J G Nichols	Ordinary 5p shares	1,025,000	–	–	1,025,000
A M Maby	Ordinary 5p shares	–	–	–	–
S A Fenerty	Ordinary 5p shares	300,000	–	–	300,000
P D McNamara	Ordinary 5p shares	17,351	–	–	17,351
A J Brown	Ordinary 5p shares	25,000	–	–	25,000
M Berryman	Ordinary 5p shares	–	–	–	–

As a result of the Approved and Unapproved Share Option Schemes operated by the Group, the directors have a beneficial interest in the following options granted over ordinary shares in H&T Group plc:

	At start of year No.	Granted during the year No.	Exercised during year No.	At end of year No.	Exercise price pence	Market price on date exercised pence	Date from which exercisable	Expiry date
<b>J G Nichols</b>								
- 2006 Scheme	87,397	–	–	87,397	182.5p	–	8/9/2009	7/9/2016
- 2007 Scheme	78,390	–	–	78,390	217.5p	–	17/5/2010	16/5/2017
- 2008 Scheme	92,293	–	–	92,293	175.5p	–	15/5/2011	14/5/2018
- 2009 Scheme	87,629	–	–	87,629	194.0p	–	1/5/2012	30/4/2019
- 2010 Scheme	–	93,686	–	93,686	245.5p	–	20/4/2013	19/4/2020
	345,709	93,686	–	439,395				
<b>A M Maby</b>								
- 2009 Scheme	77,320	–	–	77,320	194.0p	–	1/5/2012	30/4/2019
- 2010 Scheme	–	65,173	–	65,173	245.5p	–	20/4/2013	19/4/2020
	77,320	65,173	–	142,493				
<b>S Fenerty</b>								
- 2006 Scheme	51,233	–	–	51,233	182.5p	–	8/9/2009	7/9/2016
- 2007 Scheme	45,517	–	–	45,517	217.5p	–	17/5/2010	16/5/2017
- 2008 Scheme	59,544	–	–	59,544	175.5p	–	15/5/2011	14/5/2018
- 2009 Scheme	61,856	–	–	61,856	194.0p	–	1/5/2012	30/4/2019
- 2010 Scheme	–	54,989	–	54,989	245.5p	–	20/4/2013	19/4/2020
	218,150	54,989	–	273,139				

## Directors' report *continued*

The following directors have also a beneficial interest in conditional shares granted as part of the Long Term Incentive Plan (further details are provided within note 28):

	At start of year No.	Granted during the year No.	At end of year No.	Exercise price pence	Date when conditional grant is achievable
<b>J G Nichols</b> - 2008 LTIP	109,813	–	109,813	–	7/11/2011
	109,813	–	109,813		
<b>A M Maby</b> - 2009 LTIP	80,428	–	80,428	–	1/5/2012
	80,428	–	80,428		
<b>S Fenerty</b> - 2008 LTIP	64,406	–	64,406	–	7/11/2011
	64,406	–	64,406		

No options have been exercised by any of the directors in the year.

At 31 December 2010, the market price of H&T Group plc's shares was 343.5p and the range during the year ended 31 December 2010 was 225.0p – 365.0p.

None of the directors hold any interests in the shares of any other company within the H&T Group plc group.

At the forthcoming annual general meeting of the Company, the following directors will by rotation be offering themselves for re-election:

A. J. Brown  
A. M. Maby

### Directors' indemnities

Under the Company's articles of association, any director is entitled to be indemnified by the Company (to the extent permitted by law) against any liability incurred by him in defending proceedings which relate to any acts or omissions in his capacity as officer of the Company. In addition, the Company maintains insurance for the benefit of the directors in respect of such matters which it considers to be appropriate. These arrangements were in force throughout the whole of the current and preceding financial years.

### Aggregate directors' remuneration

The total amounts for directors' remuneration were as follows:

	2010 £	2009 £
Emoluments	1,554,543	1,027,307
Money purchase pension contributions	36,165	19,925
	<b>1,590,708</b>	<b>1,047,232</b>

## Directors' emoluments and compensation

	Fees/Basic salary £	Benefits in kind £	Annual bonuses £	2010 Total £	2009 Total £
<b>Executive</b>					
J G Nichols	230,000	11,946	460,000	<b>701,946</b>	391,079
A M Maby	167,500	9,817	222,512	<b>399,289</b>	276,576
S A Fenerty	135,000	9,817	176,701	<b>321,518</b>	239,652
<b>Non-executive</b>					
P D McNamara	63,750	–	–	<b>63,750</b>	60,000
A J Brown	33,750	–	–	<b>33,750</b>	30,000
M Berryman	33,750	–	–	<b>33,750</b>	30,000
Aggregate emoluments	663,750	31,580	859,213	<b>1,554,543</b>	1,027,307

### Directors' annual bonus scheme

The Remuneration Committee consider the total remuneration package available to Executive director's in light of market practice for companies of a similar size and delivering a similar shareholder performance. As part of the total package, Executive directors are entitled to receive an annual bonus, subject to meeting certain performance conditions. These performance conditions, the maximum bonus payable and the proportion paid for on-target performance are set by the Remuneration Committee in advance of each financial year.

The 2010 bonus structure is as follows:

- Executive director's receive a percentage of salary for achieving on-target performance. For 2010, the target set was achievement of the 2010 Group EBITDA budget.
- For each 1% out-performance to the target, an additional payment of 1.5% – 2.0% of salary would also be made.

### Directors' share options

Aggregate emoluments disclosed above do not include any amounts for the value of options to acquire ordinary shares in the company granted to or held by the directors. Details of options granted to and held by directors who served during the year appear on pages 25 and 26, within the section titled 'Directors and their interests'. No director exercised any option during the year.

Details of all performance criteria attached to director's share options are disclosed in note 28. There have been no variations to the terms and conditions or performance criteria for share options during the financial year.

### LTIP

There were no LTIP awards granted during the year, and none which vested during the year.

Full details of existing LTIP schemes appear within note 28. There have been no variations to the terms and conditions or performance criteria for the LTIP schemes during the financial year.

### Directors' pension entitlements

Three directors are members of money purchase schemes. Contributions paid by the company in respect of such directors were as follows:

	2010 £	2009 £
J G Nichols	<b>14,375</b>	8,500
A M Maby	<b>11,665</b>	5,625
S A Fenerty	<b>10,125</b>	5,800
	<b>36,165</b>	19,925

## Directors' report *continued*

### Personnel

Details of the number of employees and related costs can be found in note 9 to the consolidated accounts. All employees have contracts of employment with Harvey & Thompson Limited, the trading subsidiary in the H&T Group plc group.

Harvey & Thompson Limited maintains a policy of equal opportunities and is committed to ensuring that all individuals are treated fairly, with respect and are valued.

All employees are incentivised through different bonus schemes. Store managers and management also qualify for the approved share option scheme (ASOS) while directors and senior management also qualify for the unapproved share option scheme (USOS). The executive directors also qualify for the Long Term Incentive Plan (LTIP). Further details on share option plans are provided in note 28.

### Employee consultation

Consultation with employees or their representatives has continued at all levels, with the aim of ensuring that their views are taken into account when decisions are made that are likely to affect their interests and that all employees are aware of the financial and economic performance of their stores, regional areas and of the Group as a whole. This is achieved through formal and informal meetings, weekly information bulletins, a quarterly newsletter and every year through a store managers' conference.

### Employment of the disabled

It is the policy of the Group to give full and fair consideration to the employment of disabled persons in jobs suited to their individual circumstances and, as appropriate, to consider them for recruitment opportunities, career development and training. Where possible, arrangements are made for the continuing employment of employees who have become disabled whilst in the Group's employment.

### Supplier payment policy

The Group's policy is to settle terms of payment with suppliers when agreeing the terms of each transaction, ensure that suppliers are made aware of the terms of payment and abide by the terms of payment. Trade creditors of the Group at 31 December 2010 were equivalent to 29 (2009: 29) days' purchases, based on the average daily amount invoiced by suppliers during the year.

### Charitable and political contributions

During the year the Company and Group made donations to registered local and national charities of £4,800 (2009: £nil). No political contributions were made during the year (2009: £nil).

### Independent auditors and statement of provision of information to the independent auditors

Deloitte LLP have expressed their willingness to continue in office as auditors and a resolution to reappoint them will be proposed at the forthcoming Annual General Meeting.

Each of the persons who is a director at the date of approval of this report confirms that:

- (1) so far as the director is aware, there is no relevant audit information of which the Company's auditors are unaware; and
- (2) the director has taken all the steps that he ought to have taken as a director in order to make himself aware of any relevant audit information and to establish that the Company's auditors are aware of that information.

This confirmation is given and should be interpreted in accordance with the provisions of s418 of the Companies Act 2006.

Approved by the Board of Directors and signed on behalf of the Board



**J G Nichols**  
Chief Executive  
9 March 2011

# Statement of directors' responsibilities

The directors are responsible for preparing the Annual report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial. Under that law the directors are required to prepare the group financial statements in accordance with International Financial Reporting Standards (IFRSs) as adopted by the European Union. The Group financial statements are also required by law to be properly prepared in accordance with the Companies Act 2006 and The AIM Rules. The directors have chosen to prepare the parent company financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under that law the directors must not approve the accounts unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period.

In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgments and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

In preparing the Group financial statements, International Accounting Standard 1 requires that directors :

- properly select and apply accounting policies;
- present information, including accounting policies, in a manner that provides relevant, reliable, comparable and understandable information;
- provide additional disclosures when compliance with the specific requirements in IFRSs are insufficient to enable users to understand the impact of particular transactions, other events and conditions on the entity's financial position and financial performance; and
- make an assessment of the Company's ability to continue as a going concern.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The directors are responsible for the maintenance and integrity of the corporate and financial information included on the Company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

# Independent auditors' report on the group financial statements to the members of H & T Group plc

We have audited the group financial statements of H&T Group plc for the year ended 31 December 2010 which comprise the Consolidated Statement of Comprehensive Income, the Consolidated Statement of Changes in Equity, the Consolidated Balance Sheet, the Consolidated Cash Flow Statement and the related notes 1 to 33. The financial reporting framework that has been applied in their preparation is applicable law and International Financial Reporting Standards (IFRSs) as adopted by the European Union.

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

## Respective responsibilities of directors and auditors

As explained more fully in the Statement of Directors' Responsibilities, the directors are responsible for the preparation of the group financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit

and to express an opinion on the group financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors.

## Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the group's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the directors; and the overall presentation of the financial statements.

## Opinion on financial statements

In our opinion the group financial statements:

- give a true and fair view of the state of the group's affairs as at 31 December 2010 and of its profit for the year then ended;
- have been properly prepared in accordance with IFRSs as adopted by the European Union; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

## Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the group financial statements.

## Matters on which we are required to report by exception

We have nothing to report in respect of the following:

Under the Companies Act 2006 we are required to report to you if, in our opinion:

- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

## Other matter

We have reported separately on the parent company financial statements of H&T Group plc for the year ended 31 December 2010.



Ian J Smith (Senior Statutory Auditor)  
for and on behalf of Deloitte LLP  
Chartered Accountants and Statutory  
Auditors  
Crawley, United Kingdom

9 March 2011



# Consolidated statement of comprehensive income

For year ended 31 December 2010

	Note	2010 £'000	2009 £'000
Revenue	5,6	126,397	83,975
Cost of sales		(59,637)	(32,808)
<b>Gross profit</b>	6	<b>66,760</b>	51,167
Other direct expenses		(29,790)	(23,138)
Administrative expenses		(8,329)	(6,999)
<b>Operating profit</b>		<b>28,641</b>	21,030
Investment revenues	5,10	1	1
Finance costs	11	(2,606)	(2,746)
Movement in fair value of interest rate swaps	23	(533)	227
<b>Profit before taxation</b>	7	<b>25,503</b>	18,512
Tax charge on profit	12	(8,316)	(5,168)
<b>Profit for the financial year and total comprehensive income</b>		<b>17,187</b>	13,344

		2010 Pence	2009 Pence
<b>Earnings per share</b>			
From continuing operations			
Basic	13	48.77	37.75
Diluted	13	47.52	37.54

All results derive from continuing operations.

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# Consolidated statement of changes in equity

For year ended 31 December 2010

	Note	Share capital £'000	Share premium account £'000	Employee Benefit Trust shares reserve £'000	Retained earnings £'000	Total £'000
<b>At 1 January 2009</b>		1,767	23,996	(13)	9,998	35,748
Profit for the financial year		–	–	–	13,344	13,344
<b>Total income for the financial year</b>		–	–	–	13,344	13,344
Issue of share capital		3	86	–	–	89
Share option credit taken directly to equity	28	–	–	–	238	238
Deferred tax on share options taken directly to equity	24	–	–	–	110	110
Dividends paid	14	–	–	–	(2,474)	(2,474)
<b>At 1 January 2010</b>		<b>1,770</b>	<b>24,082</b>	<b>(13)</b>	<b>21,216</b>	<b>47,055</b>
Profit for the financial year		–	–	–	17,187	17,187
<b>Total income for the financial year</b>		–	–	–	17,187	17,187
Issue of share capital	27	12	474	–	–	486
Share option credit taken directly to equity	28	–	–	–	149	149
Deferred tax on share options taken directly to equity	24	–	–	–	31	31
Dividends paid	14	–	–	–	(3,227)	(3,227)
<b>At 31 December 2010</b>		<b>1,782</b>	<b>24,556</b>	<b>(13)</b>	<b>35,356</b>	<b>61,681</b>

# Consolidated balance sheet

At 31 December 2010

	Note	2010 £'000	2009 £'000
<b>Non-current assets</b>			
Goodwill	15	16,825	16,806
Other intangible assets	16	978	1,046
Property, plant and equipment	17	10,751	9,614
Deferred tax assets	24	281	500
		<b>28,835</b>	27,966
<b>Current assets</b>			
Inventories	19	24,100	23,029
Trade and other receivables	20	50,159	48,632
Cash and cash equivalents	20	4,029	2,221
		<b>78,288</b>	73,882
<b>Total assets</b>		<b>107,123</b>	101,848
<b>Current liabilities</b>			
Trade and other payables	21	(8,623)	(6,926)
Current tax liabilities	21	(4,361)	(3,148)
Derivative financial instruments	23	(972)	(438)
		<b>(13,956)</b>	(10,512)
<b>Net current assets</b>		<b>64,332</b>	63,370
<b>Non-current liabilities</b>			
Borrowings	22	(31,000)	(44,113)
Provisions	25	(486)	(168)
		<b>(31,486)</b>	(44,281)
<b>Total liabilities</b>		<b>(45,442)</b>	(54,793)
<b>Net assets</b>		<b>61,681</b>	47,055
<b>Equity</b>			
Share capital	27	1,782	1,770
Share premium account		24,556	24,082
Employee Benefit Trust shares reserve	27	(13)	(13)
Retained earnings		35,356	21,216
<b>Total equity</b>		<b>61,681</b>	47,055

The financial statements of H&T Group plc, registered number 01588117, were approved by the board of directors and authorised for issue on 9 March 2011.

They were signed on its behalf by:



**J G Nichols**  
Chief Executive

# Consolidated cash flow statement

Year ended 31 December 2010

	Note	2010 £'000	2009 £'000
<b>Net cash generated from/(absorbed by) operating activities</b>	30	<b>22,416</b>	(1,426)
<b>Investing activities</b>			
Interest received		<b>1</b>	1
Purchases of property, plant and equipment		<b>(3,970)</b>	(4,001)
Purchases of intangible assets		<b>(115)</b>	(56)
Acquisition of trade and assets of businesses		<b>(283)</b>	–
<b>Net cash used in investing activities</b>		<b>(4,367)</b>	(4,056)
<b>Financing activities</b>			
Dividends paid	14	<b>(3,227)</b>	(2,474)
Net (decrease)/increase of borrowings		<b>(13,500)</b>	7,344
Proceeds on issue of shares	27	<b>486</b>	89
<b>Net cash (absorbed by)/generated from financing activities</b>		<b>(16,241)</b>	4,959
<b>Net increase/(decrease) in cash and cash equivalents</b>		<b>1,808</b>	(523)
<b>Cash and cash equivalents at beginning of the year</b>		<b>2,221</b>	2,744
<b>Cash and cash equivalents at end of the year</b>		<b>4,029</b>	2,221

# Notes to the consolidated financial statement

For the year ended 31 December 2010

## 1. General information

H&T Group plc is a company incorporated in the United Kingdom under the Companies Acts. The address of the registered office is given on page 19. The nature of the Group's operations and its principal activities are set out in note 6 and in the Chairman's Statement, Chief Executive Officer's Review, the Finance Director's Review and the Directors' Report.

The financial statements are presented in pounds sterling because that is the currency of the primary economic environment in which the group operates.

## 2. Changes in accounting policies

### Adoption of new and revised standards

In the current year, the following new and revised Standards and Interpretations have been adopted.

IFRS 2	Amended 2009	Share based payments
IFRS 3	Amended 2008	Business combinations
IAS 27	Amended 2008	Consolidated and separate financial statements
IAS 28	Amended 2008	Investments in associates
IFRIC 17		Distributions of non-cash assets to owners

The Improvements to IFRSs (May 2009)

No amendments to these financial statements have been made as a result of adopting these new and revised Standards and Interpretations.

### Standards and interpretation in issue but not yet effective

At the date of authorisation of these financial statements, the following Standards and Interpretations which have not been applied in these financial statements were in issue but not yet effective:

IFRS 9		Financial instruments – classification and measurement
IAS 24	(Amended 2009)	Related party disclosures
IAS 32	(Amended 2009)	Classification of rights issues
IFRIC 14	(Amended 2009)	Prepayments of a minimum funding requirement
IFRIC 19		Extinguishing financial liabilities with equity instruments

All amendments have arisen from the IASB's 2010 annual improvement process.

The directors do not anticipate that the adoption of these Standards and Interpretations in future periods will have a material impact on the financial statements of the Group.

## 3. Significant accounting policies

### Basis of accounting

The financial statements have been prepared in accordance with International Financial Reporting Standards (IFRSs) adopted by the European Union and therefore the Group financial statements comply with The AIM Rules.

The financial statements have been prepared on the historical cost basis, except for the revaluation of certain financial instruments.

The principal accounting policies adopted are set out below.

### Basis of consolidation

The consolidated financial statements incorporate the financial statements of the Company and entities controlled by the Company (its subsidiaries) made up to 31 December each year. Control is achieved where the Company has the power to govern the financial and operating policies of an investee entity so as to obtain benefits from its activities. Subsidiary undertakings have been included in the Group financial statements using the acquisition method of accounting. Accordingly, the Consolidated Statement of Comprehensive Income includes the results of subsidiaries acquired or disposed of during the year from the effective date of acquisition or up to the effective date of disposal, as appropriate.

Where necessary, adjustments are made to the financial statements of subsidiaries to bring the accounting policies used into line with those used by the Group.

All intra-group transactions, balances, income and expenses are eliminated on consolidation.

# Notes to the consolidated financial statement

For the year ended 31 December 2010 continued

## 3. Significant accounting policies (continued)

### Going concern

The directors have, at the time of approving the financial statements, a reasonable expectation that the Company and the Group have adequate resources to continue in operational existence for the foreseeable future. Thus they continue to adopt the going concern basis of accounting in preparing the financial statements. Further detail is contained in the Corporate Governance report on pages 20 and 21.

### Business combinations

Acquisitions of subsidiaries and businesses are accounted for using the acquisition method. The consideration for each acquisition is measured at the aggregate of the fair values (at the date of exchange) of assets given, liabilities incurred or assumed, and equity instruments issued by the Group in exchange for control of the acquiree. Acquisition-related costs are recognised in profit or loss as incurred.

Where applicable, the consideration for the acquisition includes any asset or liability resulting from a contingent consideration arrangement, measured at its acquisition-date fair value. Subsequent changes in such fair values are adjusted against the cost of acquisition where they qualify as measurement period adjustments (see below). All other subsequent changes in the fair value of contingent consideration classified as an asset or liability are accounted for in accordance with relevant IFRSs. Changes in the fair value of contingent consideration classified as equity are not recognised.

Where a business combination is achieved in stages, the Group's previously-held interests in the acquired entity are remeasured to fair value at the acquisition date (i.e. the date the Group attains control) and the resulting gain or loss, if any, is recognised in profit or loss. Amounts arising from interests in the acquiree prior to the acquisition date that have previously been recognised in other comprehensive income are reclassified to profit or loss, where such treatment would be appropriate if that interest were disposed of.

The acquiree's identifiable assets, liabilities and contingent liabilities that meet the conditions for recognition under IFRS 3(2008) are recognised at their fair value at the acquisition date, except that:

- deferred tax assets or liabilities and liabilities or assets related to employee benefit arrangements are recognised and measured in accordance with IAS 12 Income Taxes and IAS 19 Employee Benefits respectively;
- liabilities or equity instruments related to the replacement by the Group of an acquiree's share-based payment awards are measured in accordance with IFRS 2 Share-based Payment; and
- assets (or disposal groups) that are classified as held for sale in accordance with IFRS 5 Non-current Assets Held for Sale and Discontinued Operations are measured in accordance with that Standard.

If the initial accounting for a business combination is incomplete by the end of the reporting period in which the combination occurs, the Group reports provisional amounts for the items for which the accounting is incomplete. Those provisional amounts are adjusted during the measurement period (see below), or additional assets or liabilities are recognised, to reflect new information obtained about facts and circumstances that existed as of the acquisition date that, if known, would have affected the amounts recognised as of that date.

The measurement period is the period from the date of acquisition to the date the Group obtains complete information about facts and circumstances that existed as of the acquisition date, and is subject to a maximum of one year.

### Goodwill

Goodwill represents the excess of the cost of acquisition over the Group's interest in the fair value of the identifiable assets and liabilities of a subsidiary, or trade and assets previously operated through either sole partnerships in limited companies with no audited accounts at the date of acquisition. Goodwill is initially recognised as an asset at cost and is subsequently measured at cost less any accumulated impairment losses. Goodwill which is recognised as an asset is reviewed for impairment at least annually. Any impairment is recognised immediately in the Consolidated Statement of Comprehensive Income and is not subsequently reversed.

Goodwill arising in a business combination is recognised as an asset at the date that control is acquired (the acquisition date). Goodwill is measured as the excess of the sum of the consideration transferred, the amount of any non-controlling interest in the acquiree and the fair value of the acquirer's previously held equity interest (if any) in the entity over the net of the acquisition-date amounts of the identifiable assets acquired and the liabilities assumed.

If, after reassessment, the Group's interest in the fair value of the acquiree's identifiable net assets exceeds the sum of the consideration transferred, the amount of any non-controlling interest in the acquiree and the fair value of the acquirer's previously held equity interest in the acquiree (if any), the excess is recognised immediately in profit or loss as a bargain purchase gain.

### 3. Significant accounting policies (continued)

#### Goodwill (continued)

For the purpose of impairment testing, goodwill is allocated to each of the Group's cash-generating units ('CGU') expected to benefit from the synergies of the combination. CGU's to which goodwill has been allocated are tested for impairment annually, or more frequently when there is an indication that the unit may be impaired. If the recoverable amount of the CGU is less than the carrying amount of the unit, the impairment loss is allocated first to reduce the carrying amount of any goodwill allocated to the unit and then to the other assets of the unit pro-rata on the basis of the carrying amount of each asset in the unit. An impairment loss recognised for goodwill is not reversed in a subsequent period. The Group considers each of its stores to be a CGU with the exception of the goodwill arising on the acquisition of Harvey & Thompson Limited by the Group in September 2004, where the subsidiary undertaking as a whole is the cash generating unit.

Goodwill arising on acquisitions before the date of transition to IFRS has been retained at the previous UK GAAP amounts subject to being tested for impairment annually as described above.

#### Intangible assets

Intangible assets with a finite useful life are carried at cost less amortisation less impairment losses. Intangible assets represent intangibles which have been separately identified under IFRS 3 arising in business combinations, or meet the recognition criteria of IAS 38, "Intangible Assets", being principally computer software assets.

Amortisation of intangible assets acquired in a business combination is calculated using the expected life of the intangible assets acquired.

Amortisation of other intangible assets (computer software) is calculated using the straight-line method to allocate the cost of the asset less its assessed realisable value over its estimated useful life (6 to 8 years).

#### Property, plant and equipment

Property, plant and equipment is stated at cost less accumulated depreciation and any impairment in value.

#### Depreciation

Depreciation is provided on all property, plant and equipment, at rates calculated to write off the cost, less estimated residual value of each asset evenly over its expected useful life, as follows:

<b>Short leasehold premises</b>	
Leasehold improvements	Shorter of 7 years or life of lease
<b>Computer equipment</b>	
Computer hardware	3 to 5 years
<b>Fixtures and fittings</b>	10 years

The carrying values of property, plant and equipment are reviewed for impairment if events or changes in circumstances indicate the carrying value may not be recoverable.

The asset's residual values, useful lives and methods are reviewed, and adjusted if appropriate, at each financial year end.

#### Impairment of tangible and intangible assets excluding goodwill

At each balance sheet date, the Group reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where the asset does not generate cash flows that are independent from other assets, the Group estimates the recoverable amount of the cash-generating unit ('CGU') to which the asset belongs.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or CGU) is estimated to be less than its carrying amount, the carrying amount of the asset (CGU) is reduced to its recoverable amount. An impairment loss is recognised in the Consolidated Statement of Comprehensive Income as an expense immediately.

# Notes to the consolidated financial statement

For the year ended 31 December 2010 continued

## 3. Significant accounting policies (continued)

### Inventories

Inventories are stated at the lower of cost and net realisable value. For stock acquired for retail sale the cost represents the purchase price plus overheads directly related to bringing inventory to its present location and condition and is measured on a first in first out basis. For stock arising from unredeemed pledges the cost represents the amount originally loaned, plus overheads directly related to bringing inventory to its present location and condition. Net realisable value represents the estimated selling price less all estimated costs of completion and costs to be incurred in marketing, selling and distribution.

Where necessary provision is made for obsolete, slow moving and damaged stocks.

### Financial instruments

Financial assets and financial liabilities are recognised on the Group's balance sheet at fair value when the Group becomes a party to the contractual provisions of the instrument.

### Financial assets

In accordance with IAS 39, 'Financial Instruments: Recognition and Measurement' financial assets are classified into the following specified categories:

- financial assets 'at fair value through profit or loss' (FVTPL);
- 'held-to-maturity' investments;
- 'available-for-sale' (AFS) financial assets; and
- 'loans and receivables'.

The classification depends on the nature and purpose of the financial assets and is determined at the time of initial recognition. Currently the Group has financial assets classified as 'loans and receivables' and financial assets at 'fair value through profit and loss'. No financial assets are classified as 'held to maturity' or 'available-for-sale'.

### Loans and receivables

Trade receivables, loans, and other receivables that have fixed or determinable payments that are not quoted in an active market are classified as loans and receivables. Loans and receivables are measured at amortised cost using the effective interest method, less any impairment. Interest income is recognised by applying the effective interest rate, except for short-term receivables when the recognition of interest would be immaterial.

The effective interest method is a method of calculating the amortised cost of a financial asset and of allocating interest income over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts (including all fees on points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the financial asset, or, where appropriate, a shorter period.

The principal financial assets included in this measurement category are:

### Trade receivables

Trade receivables represent amounts due from customers in the normal course of business. Trade receivables include certain amounts, namely pledge receivables and KwikLoan debtors which are interest bearing. The accrued interest arising on these interest bearing assets is included in prepayments and accrued income using the effective interest method. All other amounts which are not interest bearing are stated at their nominal value as reduced by appropriate allowances for estimated irrecoverable amounts, which are charged to the Consolidated Statement of Comprehensive Income.

### Cash and cash equivalents

Cash and cash equivalents include cash at hand and deposits held with banks with original maturities of three months or less.

### Financial assets at FVTPL

Financial assets are classified as FVTPL where the financial asset is either held for trading or it is designated as FVTPL. The Group has not designated any financial assets as being FVTPL and accordingly only holds financial instruments in this category that are deemed to be held for trading under the provisions of IAS 39. All financial assets deemed to be held for trading are derivative instruments that are not designated and effective as hedging instruments (see the derivative accounting policy below).

Financial assets at FVTPL are stated at fair value, with any resultant gain or loss recognised in profit or loss. Fair value is determined in the manner described in note 26.



### 3. Significant accounting policies (continued)

#### Financial instruments (continued)

##### *Impairment of financial assets*

Financial assets, other than those at FVTPL, are assessed for indicators of impairment at each balance sheet date. Financial assets are impaired where there is objective evidence that, as a result of one or more events that occurred after the initial recognition of the financial asset, the estimated future cash flows of the investment have been reduced.

Objective evidence of impairment could include:

- significant financial difficulty of the counterparty; or
- default on payments; or
- it becoming probable that the counterparty will enter bankruptcy or financial re-organisation.

For certain categories of financial asset, such as trade receivables, assets that are assessed not to be impaired individually are subsequently assessed for impairment on a collective basis.

The carrying amount of the financial asset is reduced by the impairment loss directly for all financial assets with the exception of trade receivables, where the carrying amount is reduced through the use of an allowance account. When a trade receivable is considered uncollectible, it is written off against the allowance account.

Subsequent recoveries of amounts previously written off are credited against the allowance account. Changes in the carrying amount of the allowance account are immediately recognised in profit or loss.

If, in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, the previously recognised impairment loss is reversed through the Consolidated Statement of Comprehensive Income to the extent that the carrying amount of the financial asset at the date the impairment is reversed does not exceed what the amortised cost would have been had the impairment not been recognised.

##### *De-recognition of financial assets*

The Group derecognises a financial asset only when the contractual rights to the cash flows from the asset expire; or it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another entity. If the Group neither transfers nor retains substantially all the risks and rewards of ownership and continues to control the transferred asset, the Group recognises its retained interest in the asset and an associated liability for amounts it may have to pay. If the Group retains substantially all the risks and rewards of ownership of a transferred financial asset, the Group continues to recognise the financial asset and also recognises a collateralised borrowing for the proceeds received.

##### *Financial liabilities and equity*

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into.

##### *Equity instruments*

An equity instrument is any contract that evidences a residual interest in the assets of the Group after deducting all of its liabilities. Equity instruments issued by the Group are recorded at the proceeds received, net of direct issue costs.

##### *Financial liabilities*

Financial liabilities are classified as either financial liabilities 'at FVTPL' or 'other financial liabilities'.

##### *Financial liabilities at FVTPL*

Financial liabilities are classified as FVTPL where the financial liability is either held for trading or it is designated as FVTPL. The Group has not designated any financial liabilities as being at FVTPL and accordingly only holds financial instruments in this category that are deemed to be held for trading under the provisions of IAS 39.

With respect to the Group, all financial liabilities that are held for trading are derivative instruments that are not designated and effective as hedging instruments (see the derivative accounting policy below).

Financial liabilities at FVTPL are stated at fair value, with any resultant gain or loss recognised in profit or loss. The net gain or loss recognised in profit or loss incorporates any interest paid on the financial liability.

##### *Other financial liabilities*

Other financial liabilities, including borrowings, are initially measured at fair value, net of transaction costs. All other financial liabilities are subsequently measured at amortised cost using the effective interest method, with interest expense recognised on an effective yield basis. The effective interest method is a method of calculating the amortised cost of a financial liability and of allocating interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments through the expected life of the financial liability, or, where appropriate, a shorter period.

# Notes to the consolidated financial statement

## For the year ended 31 December 2010 continued

### 3. Significant accounting policies (continued)

#### Financial instruments (continued)

##### De-recognition of financial liabilities

The Group derecognises financial liabilities when, and only when, the Group's obligations are discharged, cancelled or they expire.

##### Derivative financial instruments

The Group's activities expose it primarily to the financial risks of changes in interest rates. The Group uses interest rate swap contracts to hedge the economic exposure to this risk. The Group does not use derivative financial instruments for speculative purposes.

The Group has elected not to adopt the hedge accounting provisions of IAS 39, and accordingly derivative financial instruments are initially measured at fair value on the date that the contract is entered into and subsequently re-measured to fair value at each reporting date. The gains and losses on re-measurement are taken to the Consolidated Statement of Comprehensive Income and included adjacent to finance costs.

A derivative is presented as a non-current asset or a non-current liability if the remaining maturity of the instrument is more than 12 months and it is not expected to be realised or settled within 12 months. Other derivatives are presented as current assets or current liabilities.

##### Taxation

The tax expense represents the sum of the tax currently payable and deferred tax.

The tax currently payable is based on taxable profit for the year. Taxable profit differs from net profit as reported in the Consolidated Statement of Comprehensive Income because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible. The Group's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the balance sheet date.

Deferred tax is the tax expected to be payable or recoverable on differences between the carrying amounts of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profit, and is accounted for using the balance sheet liability method. Deferred tax liabilities are generally recognised for all taxable temporary differences and deferred tax assets are recognised to the extent that it is probable that taxable profits will be available against which deductible temporary differences can be utilised. Such assets and liabilities are not recognised if the temporary difference arises from the initial recognition of goodwill or from the initial recognition (other than in a business combination) of other assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit.

The carrying amount of deferred tax assets is reviewed at each balance sheet date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised. Deferred tax is charged or credited in the Consolidated Statement of Comprehensive Income, except when it relates to items charged or credited directly to equity, in which case the deferred tax is also dealt with in equity.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when they relate to income taxes levied by the same taxation authority and the Group intends to settle its current tax assets and liabilities on a net basis.

##### Leases

Leases taken by the Group are assessed individually as to whether they are finance leases or operating leases. Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee. All other leases are classified as operating leases.

Leases where the lessor retains substantially all the risks and benefits of ownership of the asset are classified as operating leases. Operating lease rental payments are recognised as an expense in the Consolidated Statement of Comprehensive Income on a straight-line basis over the lease term. The benefit of lease incentives is spread over the term of the lease.

The Group currently has no finance leases.

### 3. Significant accounting policies (continued)

#### Provisions

A provision is recognised in the balance sheet when the Group has a present legal or constructive obligation as a result of a past event, and it is probable that an outflow of economic benefits will be required to settle the obligation. Provisions are measured at the directors' best estimate of the expenditure required to settle the obligation at the balance sheet date, and are discounted to present value where the effect is material.

All the Group's premises are leased under operating leases. The majority of the leases include end of lease rectification clauses which impose certain requirements on the Group to complete repairs and maintenance, or re-decoration activities if required. The Group provides for repairs and maintenance obligations as it becomes aware of any significant amounts that will be required.

#### Share capital and share premium account

There is one class of shares. When new shares are issued, they are recorded in share capital at their par value. The excess of the issue price over the par value is recorded in the share premium account.

Incremental external costs directly attributable to the issue of new shares are recorded in equity as a deduction, net of tax, to the share premium account.

#### Employee Benefit Trust shares

Under the terms of the Group Long Term Incentive Plan ('LTIP') for the directors, the parent Company issued certain shares to an Employee Benefit Trust, paid for through the issuance of a loan to the Trust from the Group. The award of shares under the LTIP is conditional upon certain vesting criteria, as outlined in note 28. The fair value of the awards made is measured under the policy disclosed below for Share Options.

The Group presents the conditional shares as an adjustment to own equity at the balance sheet date through the Employee Benefit Trust shares reserve, until the point that the shares are awarded, and cease to be conditional awards of shares.

#### Revenue recognition

Revenue is measured at the fair value of the consideration received or receivable and represents amounts receivable for goods and services and interest income provided in the normal course of business, net of discounts, VAT and other sales-related taxes.

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Group and the revenue can be reliably measured. The following specific recognition criteria must also be met before revenue is recognised:

- Retail comprises revenue from retail jewellery sales, of both purchased stock and from the sale of pledged security from unredeemed pawn loans and is recognised at the time of sale;
- Pawnbroking, or Pawn Service Charge (PSC), comprises interest on pledge book loans, plus auction profit and loss, less any auction commissions payable and less surplus payable to the customer. Interest receivable on loans is recognised as interest accrues by reference to the principal outstanding and the effective interest rate applicable, which is the rate that discounts the estimated future cash receipts through the expected life of the financial asset to that asset's net carrying amount;
- Pawnbroking Scrap and Gold Purchasing comprises proceeds from gold scrap sales and is recognised at the time of sale;
- Cheque cashing comprises revenues from third party Cheque Cashing and Pay Day Advances. The commission receivable on cheque cashing is recognised at the time of the transaction; and
- Other financial services comprise revenues from other unsecured lending, foreign exchange income, prepaid card and other income. Interest receivable on unsecured loans is recognised as interest accrues by reference to the principal outstanding and the effective interest rate applicable, which is the rate that discounts the estimated future cash receipts through the expected life of the financial asset to that asset's net carrying amount. Any other revenues are recognised on an accruals basis.

The Group recognises interest income arising on secured and unsecured lending within trading revenue rather than investment revenue on the basis that this represents most accurately the business activities of the Group.

The Group recognises revenue and bad debt expenses (both impairments and movements on allowance accounts) on pawnbroking, cheque cashing and other financial services on a portfolio approach. The Group considers that the bad debts arising on the loans and receivables balances are a direct function of the revenue earned due to the nature of the activities, and accordingly records the net amount of interest or commissions due and bad debt expenses within revenue.

# Notes to the consolidated financial statement

For the year ended 31 December 2010 continued

## 3. Significant accounting policies (continued)

### Gross profit

Gross profit is stated after charging bad debt expenses and the direct costs of stock items sold or scrapped in the period.

### Other direct expenses

Other direct expenses comprise all expenses associated with the operation of the various shops and collection centre of the Group, including premises expenses, such as rent, rates, utilities and insurance, all staff costs and staff related costs for the relevant employees.

### EBITDA

EBITDA is defined as Earnings Before Interest, Taxation, Depreciation and Amortisation. It is calculated by adding back depreciation and amortisation to the operating profit as follows:

	2010 £'000	2009 £'000
Operating profit	28,641	21,030
Depreciation and amortisation	2,594	2,117
EBITDA	31,235	23,147

The Board considers EBITDA as a key measure of the Group's financial performance.

### Operating profit

Operating profit is stated before investment income, finance costs, other gains and movement in the fair value of interest rate swaps.

### Retirement benefit costs

The Group operates a defined contribution pension scheme which is contracted into the State Scheme. The amount charged to the Consolidated Statement of Comprehensive Income in respect of pension costs and other post-retirement benefits is the contributions payable in the year. Differences between contributions payable in the year and contributions actually paid are shown as either accruals or prepayments in the balance sheet.

### Employee share incentive plans

The Group issues equity-settled share-based payments to certain employees (including directors). These payments are measured at fair value at the date of grant by use of a Black-Scholes model or a Stochastic model depending on the vesting conditions attached to each scheme. This fair value cost of equity-settled awards is recognised on a straight-line basis over the vesting period, based on the Group's estimate of shares that will eventually vest and adjusted for the effect of any non market-based vesting conditions. The expected life used in the model has been adjusted, based on management's best estimate, for the effects of non-transferability, exercise restrictions, and behavioural considerations. A corresponding credit is recorded in equity.

No cost is recognised for awards that do not ultimately vest.

### Dividends

Dividends are provided for in the period in which they become a binding liability on the Company.

## 4. Critical accounting judgements and key sources of estimation uncertainty

In the application of the Group's accounting policies, which are described in note 3, the directors are required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

#### 4. Critical accounting judgements and key sources of estimation uncertainty (continued)

##### *Critical judgements in applying the Group's accounting policies*

The following are the critical judgements, apart from those involving estimations (which are dealt with separately below), that the directors have made in the process of applying the Group's accounting policies and that have the most significant effect on the amounts recognised in financial statements.

##### **Revenue recognition**

Interest receivable on pawnbroking loans is recognised as interest accrues by reference to the percentage of the pawn loans that are estimated to be redeemed and the effective interest rate applicable. The effective interest rate is the rate that discounts the estimated future cash receipts through the expected life of the financial asset to that asset's net carrying amount. The estimated future cash receipts are based on the historical cash receipts experience (the "Pledge Redemption") of the business which vary from month to month. The Group monitors the Pledge Redemption on a monthly basis.

The Group does not recognise interest income on the pawn loans that are not expected to be redeemed. The Group recognises income on these loans when the related collateral that supports the loan is disposed of, through either the scrap or retail operations of the Group. The Group is of the opinion that the revenue earned on the unredeemed pledges is only realised from the Group perspective at the point at which the stock, or scrap item that the Group obtains from the pledge collateral is disposed of. In arriving at this treatment, the Group also considers that the transfer value from pawn loans to inventory of the unredeemed pledge collateral cannot exceed the cost to the Group of the inventory item which is represented by the underlying loan amount provided on the unredeemed pledge item.

##### **Inventories**

The majority of the inventory balance is obtained as a result of default by pawn loan customers. The inventory is stated at cost to the Group, being the amount initially lent on the pawn loan, plus overheads directly related to bringing the inventory to its present location and condition. As stated above, the Group does not allocate any interest that would have been earned on the pawn loans to the cost of inventory. Accordingly, the profit that arises on the subsequent disposal of the inventory, through either retail or scrap, includes an element which relates to the appropriation by the Group of collaterals supporting pawn loans that have a higher market value, than the pawn loan amount.

##### **Dilapidations provisions**

All the Group's premises are leased under operating leases. The majority of the leases include end of lease rectification clauses which impose certain requirements on the Group to complete repairs and maintenance, or re-decoration activities if required. The Group provides for repairs and maintenance obligations as it becomes aware of any significant amounts that will be required. The Group does not provide for amounts where the potential exposure cannot be reliably measured and accordingly does not anticipate potential repairs and maintenance on the portfolio of stores. Additionally, the Group maintains the stores to a high standard and completes any necessary repairs and maintenance on a timely basis, addressing any events that require expenditure throughout the lease period as and when required. Such costs are expensed as incurred.

##### **Key sources of estimation uncertainty**

The key assumptions concerning the future, and other key sources of estimation uncertainty at the balance sheet date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are discussed below.

##### **Pawnbroking loans interest accrual estimation**

The Group recognises interest on pawnbroking loans as disclosed in the Critical judgements in applying the Group's accounting policies section above. The pawn loans interest accrual ('pledge accrual') is material to the financial statements and is dependant on the estimate that the Group makes of the expected level of redeemed pawn loans. The Group estimates the expected redemptions based on the historical redemption rates achieved. There is a risk that the actual redemption rate may vary significantly from the historical rate used to estimate the pledge accrual at the balance sheet date. The Directors assess the pledge accrual estimate made at the prior balance sheet date annually to determine if the actual redemption differs significantly to the previous estimate. No significant differences were noted for 2009 or 2010. The sensitivity of the pledge accrual to reasonable changes in the redemption rate is shown in note 26.

# Notes to the consolidated financial statement

For the year ended 31 December 2010 continued

## 4. Critical accounting judgements and key sources of estimation uncertainty (continued)

### Impairment of goodwill

Determining whether goodwill is impaired requires an estimation of the value in use of the cash-generating units to which goodwill has been allocated. The value in use calculation requires the Group to estimate the future cash flows expected to arise from the cash-generating unit and a suitable discount rate in order to calculate present value. The review is conducted annually, in the final quarter of the year. The impairment review is conducted at the level of each cash generating unit, which for acquisitions represents the specific store acquired. For disclosure purposes, the Group aggregates the acquisitions in each period to simplify the overall presentation. The carrying value of each aggregated set as described above, including the amount of goodwill included in each cash generating unit, is as follows:

	Carrying value of CGU assets at 31 December 2010 £'000	Carrying value of goodwill included in the CGU at 31 December 2010 £'000
Harvey & Thompson Ltd	82,376	14,133
Stores acquired in 2005	408	213
Stores acquired in 2006	720	553
Stores acquired in 2007	2,094	1,516
Stores acquired in 2008	1,041	391
Stores acquired in 2010	168	19

There were no impairments recorded in the current or preceding year. The principal assumptions applied by management in arriving at the value in use of each cash generating unit are as follows:

1. The Group prepares cash flow forecasts over a five year period for each cash generating unit. The year one cash flows are derived from the most recent financial budget, with cash flows in subsequent years reflecting management's estimate of the expected growth of the revenue in the relevant cash generating unit, based on the specific characteristics of the store, and the stage of development of the core product offerings, being principally the pledge book and the cheque cashing activities. This reflects both past experience of the Group, and store specific factors. A terminal value is then calculated for periods thereafter.
2. The Group has discounted the cash flows at a post tax, risk adjusted rate of 9.5%. The terminal value cash flows are forecast to increase at between 0% and 2% dependent on the cash generating unit.
3. The directors have considered reasonably possible changes in the key assumptions and are of the opinion that no change to the impairment review conclusions would arise from such changes. This reflects the prudent acquisition policy applied by the Group, the integration of the acquisitions within the overall portfolio of stores that the Group operates, and the growth obtained through the introduction of the Group's products in newly acquired stores.

While the impairment review has been conducted based on the best available estimates at the impairment review date, the Group notes that actual events may vary materially from management expectation.

### Fair value of derivatives

The directors use their judgement in selecting an appropriate valuation technique for financial instruments not quoted in an active market. Valuation techniques commonly used by market practitioners are applied. For derivative financial instruments, assumptions are made based on quoted market rates adjusted for specific features of the instrument. This requires estimation of the future interest rates, and also the appropriate discount rate. Actual events may vary materially from management expectation.

### Trade receivables provisioning

Trade and other receivables are stated at their nominal amount less expected impairment losses.

The impairment losses on the pledge book only relate to pledges seized by the police and shrinkage. The pledge book items seized by the police are impaired on an item by item basis since the Group tracks the status of each pledge individually. The shrinkage provision is based on an estimate of the pledge book missing at the reporting date using historical shrinkage experience.

No other impairment losses are provided on the pledge book since the value of the collaterals is greater than the pledge book nominal value.

#### 4. Critical accounting judgements and key sources of estimation uncertainty (continued)

##### Trade receivables provisioning (continued)

The impairment of Pay Day Advance loans is subject to a portfolio approach, based on an estimate of historical bad debt experience and expected recoveries.

The impairment of KwikLoan loans is subject to individual assessment based on the number of payments missed. If one payment has been missed, a third of the remaining balance is impaired, if two payments have been missed, two-third of the remaining balance is impaired and if three payments or more have been missed, the whole remaining balance is impaired.

With respect to all provisions that are based on estimates, there is a risk that actual losses incurred will vary significantly from management expectation at the balance sheet date, if historical loss rates are not a good indicator of the actual credit risk profile of the year end receivables.

For further details on the provisions and impairment losses, refer to note 26, which show the amounts recorded in the period and the sensitivity at the balance sheet date to changes in the key assumptions with respect to impairment losses.

##### Stock provisioning

Where necessary provision is made for obsolete, slow moving and damaged stock or stock shrinkage. The provision for obsolete, slow moving and damaged stock represents the difference between the cost of the stock and its market value. The stock shrinkage provision is based on an estimate of the inventory missing at the reporting date using historical shrinkage experience. For further details on the provisions for inventory, refer to note 7.

#### 5. Revenue

An analysis of the Group's revenue is as follows:

	2010 £'000	2009 £'000
<b>Sales of goods</b>		
Gold purchasing, retail, pawnbroking scrap,	97,571	56,592
<b>Interest/commission earned</b>		
Pawnbroking, cheque cashing and other financial services	28,826	27,383
<b>Group operational revenue</b>	<b>126,397</b>	83,975
Investment revenues	1	1
<b>Total Group revenue</b>	<b>126,398</b>	83,976

Further analysis of revenue by segment is shown in note 6.

Included in the above revenues are the following items of income and gains:

	2010 £'000	2009 £'000
<b>Income</b>		
Interest earned on financial assets not designated at fair value	23,383	21,474
Fees earned on financial assets not designated at fair value	6,951	7,164

# Notes to the consolidated financial statement

For the year ended 31 December 2010 continued

## 6. Business and geographical segments

### Business segments

For reporting purposes, the Group is currently organised into six segments – Pawnbroking, Gold purchasing, Retail, Scrap, Cheque cashing and Other financial services. The principal activities by segment are as follows:

#### Pawnbroking:

Pawnbroking is a loan secured against a collateral (the pledge). In the case of the Group over 95% of the collaterals against which amounts are lent is jewellery made of gold, precious metals and/or diamonds. The pawnbroking contract is a six month credit agreement bearing a monthly average interest rate of 8%. The contract is governed by the terms of the Consumer Credit Act 2008 (previously the Consumer Credit Act 2002). If the customer does not redeem the goods by repaying the secured loan before the end of the contract, the Group is required to dispose of the goods either through public auctions if the value of the pledge is over £75 (disposal proceeds being reported in this segment) or, if the value of the pledge is £75 or under, through public auctions or the Retail or Pawnbroking scrap activities of the Group.

#### Gold purchasing:

Jewellery is bought direct from customers through all of the Group's stores and more recently through 45 GoldBar units located in shopping centres throughout England and Wales. The transaction is simple with the store or unit agreeing a price with the customer and purchasing the goods for cash on the spot. Gold Purchasing revenues comprise proceeds from scrap sales on goods sourced from the Group's purchasing operations.

#### Retail:

The Group's retail proposition is primarily gold and jewellery and the majority of the retail sales are forfeited items from the pawnbroking pledge book or purchased second-hand jewellery. The retail offering is complemented with a small amount of new jewellery purchased from third parties by the Group.

#### Pawnbroking scrap:

Pawnbroking scrap comprises all other proceeds from gold scrap sales other than those reported within Gold purchasing. The items are either damaged beyond repair, are slow moving or surplus to the Group's requirements, and are smelted and sold at the current gold spot price less a small commission.

#### Cheque cashing:

This segment comprises two products:

- Third Party Cheque Encashment which is the provision of cash in exchange for a cheque payable to our customer for a commission fee based on the face value of the cheque.
- Pay Day Advance which is a simple form of credit where the advance is repaid by post dated cheques presented by the customer at the point of the loan. The Group applies a 13% charge per 30 days on the value of the advance. At the end of the 30 days, the customer has a choice to either extend the advance for another 30 days, repay the advance or allow the cheques to be deposited in the Group's bank account.

Both products are subject to bad debt risk which is reflected in the commissions and fees applied.

#### Other financial services:

This segment comprises:

- KwikLoan product which is an unsecured loan repayable over 12 months of up to £750. The Group earns approximately £300 gross interest on a £500 loan over 12 months.
- The Prepaid debit card product where the Group earns a commission when selling the card or when the customer is topping up their card.
- The foreign exchange currency (Euro and US Dollar) service where the Group earns a commission when selling or buying foreign currencies. This service is currently on trial in a limited number of stores.

Only the KwikLoan product is subject to bad debt risk which is reflected in the interest rate offered.

Further details on each activity are included in the Chief Executive's review on pages 10 to 15.



## 6. Business and geographical segments (continued)

### Business segments (continued)

Segment information about these businesses is presented below:

	Pawn- broking 2010 £'000	Gold purchasing 2010 £'000	Retail 2010 £'000	Pawn- broking scrap 2010 £'000	Cheque cashing 2010 £'000	Other financial services 2010 £'000	Consolidated year ended 2010 £'000
<b>2010</b>							
<b>Revenue</b>							
External sales	23,181	55,712	19,558	22,301	5,120	525	126,397
Total revenue	23,181	55,712	19,558	22,301	5,120	525	126,397
<b>Segment result – gross profit</b>	<b>23,181</b>	<b>20,107</b>	<b>8,785</b>	<b>9,042</b>	<b>5,120</b>	<b>525</b>	<b>66,760</b>
<b>2009</b>							
<b>Revenue</b>							
External sales	22,318	33,923	16,409	6,260	4,799	266	83,975
Total revenue	22,318	33,923	16,409	6,260	4,799	266	83,975
<b>Segment result – gross profit</b>	<b>22,318</b>	<b>13,519</b>	<b>8,118</b>	<b>2,147</b>	<b>4,799</b>	<b>266</b>	<b>51,167</b>

As disclosed in note 3, Gross profit is stated after charging bad debt expenses and the direct costs of stock items sold or scrapped in the period. Other operating expenses of the stores are included in other direct expenses. The Group is unable to meaningfully allocate the other direct expenses of operating the stores between segments as the activities are conducted from the same stores, utilising the same assets and staff. The Group is also unable to meaningfully allocate Group administrative expenses, or financing costs or income between the segments. Accordingly, the Group is unable to meaningfully disclose an allocation of items included in the Consolidated Statement of Comprehensive Income below Gross profit, which represents the reported segment results.

The Group does not apply any inter-segment charges when items are transferred between the pawnbroking activity and the retail or scrap activities.

# Notes to the consolidated financial statement

For the year ended 31 December 2010 continued

## 6. Business and geographical segments (continued)

	Pawn- broking 2010 £'000	Gold purchasing 2010 £'000	Retail 2010 £'000	Pawn- broking scrap 2010 £'000	Cheque cashing 2010 £'000	Other financial services 2010 £'000	Unallocated assets/ (liabilities) 2010 £'000	Consolidated 2010 £'000
<b>Other information</b>								
Capital additions (*)	-	-	-	-	-	-	3,889	3,889
Depreciation and amortisation (*)	-	-	-	-	-	-	2,594	2,594
<b>Balance sheet</b>								
Assets								
Segment assets	45,025	2,769	21,024	308	2,465	979		72,570
Unallocated corporate assets							34,553	34,553
Consolidated total assets								107,123
<b>Liabilities</b>								
Segment liabilities	-	-	(522)	-	(41)	(24)		(587)
Unallocated corporate liabilities							(44,855)	(44,855)
Consolidated total liabilities								(45,442)
	Pawn- broking 2009 £'000	Gold purchasing 2009 £'000	Retail 2009 £'000	Pawn- broking scrap 2009 £'000	Cheque cashing 2009 £'000	Other financial services 2009 £'000	Unallocated assets/ (liabilities) 2009 £'000	Consolidated 2009 £'000
<b>Other information</b>								
Capital additions (*)	-	-	-	-	-	-	3,926	3,926
Depreciation and amortisation (*)	-	-	-	-	-	-	2,117	2,117
<b>Balance sheet</b>								
Assets								
Segment assets	43,496	4,607	17,605	817	2,679	642		69,846
Unallocated corporate assets							32,002	32,002
Consolidated total assets								101,848
<b>Liabilities</b>								
Segment liabilities	-	-	(253)	-	(27)	(81)		(361)
Unallocated corporate liabilities							(54,432)	(54,432)
Consolidated total liabilities								(54,793)

(\*) The Group cannot meaningfully allocate this information by segment due to the fact that all the segments operate from the same stores and the assets in use are common to all segments.

## 6. Business and geographical segments (continued)

### Geographical segments

The Group's operations are located entirely in the United Kingdom and all sales are within the United Kingdom. Accordingly, no further geographical segments analysis is presented.

### Major customers

Included in revenues arising from Gold Purchasing and Pawnbroking Scrap segments are revenues from the Group's largest customer of £42,674,000 (2009 – £25,725,000) and from its second largest customer of £34,220,000 (2009 – £13,581,000).

## 7. Profit before taxation

	2010 £'000	2009 £'000
<b>Profit before taxation has been arrived at after charging:</b>		
Depreciation of property, plant and equipment reported within:		
- Other direct expenses	2,223	1,824
- Administrative expenses	127	112
Amortisation of intangible assets (reported within Other direct expenses)	244	181
Loss on disposal of property, plant and equipment	207	144
Cost of inventories recognised as expense	58,665	32,366
Write downs of inventories recognised as an expense	972	651
Staff costs (see note 9)	20,241	15,435
Impairment loss recognised on pawnbroking financial assets (*)	216	264
Provision recognised on pawnbroking financial assets (*)	179	173
Impairment loss recognised on cheque cashing financial assets (*)	1,630	2,112
Provision recognised on cheque cashing financial assets (*)	-	116
Impairment loss recognised on other financial services financial assets(*)	270	212
Provision recognised on other financial services financial assets (*)	20	84

(\*) As discussed in note 3, due to the portfolio approach adopted for recognising revenue, these amounts are recorded against revenue from the related segment to present net revenues as shown in notes 5 and 6.

Although the Group has written off, or provided for some of the financial assets in the current and previous periods, the Group continues to seek recovery of these assets. For further analysis on the movements in allowances, and amounts written off, see note 26.

## 8. Auditors' remuneration

The analysis of auditors' remuneration is as follows:

	2010 £'000	2009 £'000
<b>Fees payable to the Company's auditors for the audit of the Company's annual accounts</b>	38	37
<b>Fees payable to the Company's auditors for other services to the Group</b>		
- The audit of the Company's subsidiaries pursuant to legislation	38	36
<b>Total audit fees</b>	76	73
- Tax services	14	26
- Other services	2	-
<b>Total non-audit fees</b>	16	26

The Company and Group audit fees are borne by a subsidiary undertaking, Harvey & Thompson Limited.

Fees payable to Deloitte LLP and their associates for non-audit services to the Company are not required to be disclosed because the consolidated financial statements are required to disclose such fees on a consolidated basis.

There were no fees payable to the Company's auditors and their associates in respect of associated pension schemes.

# Notes to the consolidated financial statement

## For the year ended 31 December 2010 continued

### 9. Information regarding directors and employees

#### Non-executive directors' emoluments

Three (2009 – 3) non-executive directors receive payments for services rendered to the H&T Group plc group. Their emoluments are included in the analysis below.

	2010 £'000	2009 £'000
<b>Directors' emoluments</b>		
Aggregate emoluments	1,555	1,027
Company pension contributions to money purchase schemes	36	20
	<b>1,591</b>	<b>1,047</b>

All executive directors during the year (2009 – all) participated in Harvey & Thompson Limited's money purchase pension scheme. In addition, £160,000 (2009 – £169,000) was charged to the Consolidated Statement of Comprehensive Income in respect of the fair value of the share options and conditional shares granted to the directors under the different schemes. None (2009: none) of the directors exercised options over shares in the Company in the year.

	2010 £'000	2009 £'000
<b>Highest paid director</b>		
Aggregate emoluments	702	391
Company pension contributions to money purchase scheme	14	8

In addition, £71,000 (2009 – £103,000) was charged to the Consolidated Statement of Comprehensive Income in respect of the fair value of the share options and conditional shares granted under the different schemes.

	2010 No.	2009 No.
<b>Average number of persons employed (including directors)</b>		
Branches	788	619
Administration	86	83
	<b>874</b>	<b>702</b>

	2010 £'000	2009 £'000
<b>Staff costs during the year (including directors)</b>		
Wages and salaries	17,988	13,612
Share option compensation expense (note 28)	149	238
Social security costs	1,946	1,486
Other pension costs	158	99
	<b>20,241</b>	<b>15,435</b>

All directors and employees are remunerated through a subsidiary group company, Harvey & Thompson Limited in both the current and preceding financial year.

**10. Investment revenues**

	2010 £'000	2009 £'000
<b>Interest revenue:</b>		
Bank deposits	1	1

Investment revenues earned on financial assets (analysed by category of asset) is as follows:

	2010 £'000	2009 £'000
Loans and receivables (including cash and bank balances)	1	1

Interest revenue recognised on pawnbroking and other financial services is reported within turnover for the reasons discussed in note 3.

**11. Finance costs**

	2010 £'000	2009 £'000
Interest on bank loans	2,069	2,181
Other interest	–	2
<b>Total interest expense</b>	<b>2,069</b>	<b>2,183</b>
Amortisation of loan issue costs	–	193
Write off of loan issue costs	537	370
	<b>2,606</b>	<b>2,746</b>

**12. Tax charge on profit****a) Tax on profit on ordinary activities**

	2010 £'000	2009 £'000
<b>Current tax</b>		
United Kingdom corporation tax charge at 28% (2009 – 28%) based on the profit for the year	7,804	5,368
Adjustments in respect of prior years	262	(5)
<b>Total current tax</b>	<b>8,066</b>	<b>5,363</b>
<b>Deferred tax</b>		
Timing differences, origination and reversal	354	(221)
Adjustments in respect of prior years	(104)	26
<b>Total deferred tax (note 24)</b>	<b>250</b>	<b>(195)</b>
<b>Tax charge on profit</b>	<b>8,316</b>	<b>5,168</b>

# Notes to the consolidated financial statement

For the year ended 31 December 2010 continued

## 12. Tax charge on profit (continued)

### (b) Factors affecting the tax charge for the year

The tax assessed for the year is higher than that resulting from applying a blended standard rate of corporation tax in the UK of 28% (2009 – 28%). The differences are explained below:

	2010 £'000	2009 £'000
Profit before taxation	25,503	18,512
Tax charge on profit at standard rate	7,141	5,183
Effects of:		
Disallowed expenses and non-taxable income	1,017	16
Adjustments to tax charge in respect of previous periods	158	(31)
<b>Total actual amount of tax charge</b>	<b>8,316</b>	<b>5,168</b>

In addition to the amount charged to the income statement, £31,000 (2009: £110,000) relating to tax has been recognised in other comprehensive income. This is relating to the deferred tax on share options taken directly to equity.

## 13. Earnings per share

Basic earnings per share is calculated by dividing the profit for the year attributable to equity shareholders by the weighted average number of ordinary shares in issue during the year.

For diluted earnings per share, the weighted average number of ordinary shares in issue is adjusted to assume conversion of all dilutive potential ordinary shares. With respect to the Group these represent share options and conditional shares granted to employees where the exercise price is less than the average market price of the Company's ordinary shares during the year.

Reconciliations of the earnings per ordinary share and weighted average number of shares used in the calculations are set out below:

	Year ended 31 December 2010			Year ended 31 December 2009		
	Earnings £'000	Weighted average number of shares	Per-share amount pence	Earnings £'000	Weighted average number of shares	Per-share amount pence
<b>Earnings per share basic</b>	17,187	35,240,321	48.77	13,344	35,345,702	37.75
<b>Effect of dilutive securities</b>						
Options and conditional shares	–	928,658	(1.25)	–	201,909	(0.21)
<b>Earnings per share diluted</b>	17,187	36,168,979	47.52	13,344	35,547,611	37.54

#### 14. Dividends

	2010 £'000	2009 £'000
<b>Amounts recognised as distributions to equity holders in the period:</b>		
Final dividend for the year ended 31 December 2009 of 5.6 pence (2009 – 4.5p) per share	1,985	1,590
Interim dividend for the year ended 31 December 2010 of 3.5p pence (2009 – 2.5p) per share	1,242	884
	<b>3,227</b>	2,474
<b>Amounts proposed and not recognised:</b>		
Proposed final dividend for the year ended 31 December 2010 of 6.00p (2009 – 5.6p) per share.	2,138	1,982

The proposed final dividend is subject to approval by shareholders at the Annual General Meeting and accordingly, has not been included as a liability in these financial statements.

#### 15. Goodwill

	Goodwill arising on purchase of subsidiaries £'000	Goodwill on trade and asset purchases £'000	Total goodwill £'000
<b>Cost and carrying amount</b>			
At 1 January 2009 and at 1 January 2010	14,133	2,673	16,806
Recognised on acquisition of trade and assets	–	19	19
At 31 December 2010	14,133	2,692	16,825

There are no recognised impairment losses at either 1 January 2009, 1 January 2010 or 31 December 2010 and accordingly, the carrying amount of goodwill is the purchase cost.

Goodwill acquired in a business combination is allocated as follows:

	2010 £'000	2009 £'000
Harvey & Thompson Limited	14,133	14,133
Stores acquired in 2005	213	213
Stores acquired in 2006	553	553
Stores acquired in 2007	1,516	1,516
Stores acquired in 2008	391	391
Stores acquired in 2010	19	–
	<b>16,825</b>	16,806

The Harvey & Thompson Ltd CGU was created when H&T Group plc acquired Harvey & Thompson Limited in September 2004. Management is unable to allocate this goodwill by store and accordingly, tests this for impairment at the subsidiary entity level, adjusted for the recoverable amount of CGU's acquired after September 2004. All assets acquired after September 2004 are reviewed for impairment at the related store level. The stores are grouped for financial reporting purposes by year of acquisition to facilitate presentation and comparability on a year by year basis. Additionally, store performance is monitored by management based on the year of acquisition as the historic performance of an individual store is linked to its acquisition date. This approach is reflected in the way management has presented the above CGUs.

The Group tests goodwill annually for impairment, or more frequently if there are indications that goodwill might be impaired. The impairment review was conducted as described in note 4.

# Notes to the consolidated financial statement

## For the year ended 31 December 2010 continued

### 16. Other intangible assets

	Software £'000	Customer relationships £'000	Total £'000
<b>Cost</b>			
At 1 January 2009	1,502	1,034	2,536
Additions	56	–	56
At 1 January 2010	1,558	1,034	2,592
Additions	115	61	176
At 31 December 2010	1,673	1,095	2,768
<b>Amortisation</b>			
At 1 January 2009	1,113	252	1,365
Charge for the year	6	175	181
At 1 January 2010	1,119	427	1,546
Charge for the year	89	155	244
At 31 December 2010	1,208	582	1,790
<b>Carrying amount</b>			
At 31 December 2010	465	513	978
At 31 December 2009	439	607	1,046

The customer relationships intangible assets arise from the acquisition of trade and assets of sole partnerships or limited companies with no audited accounts and reflect the repeat business associated with the pawnbroking and pay day advance industry from existing customers at the acquisition date of the relevant assets.

The amortisation period for customer relationship intangible assets is between 6 and 8 years and the amortisation period for software intangible assets is 7 years. These amortisation periods reflect the directors' best estimate of the estimated useful economic lives of these intangible assets.



## 17. Property, plant and equipment

	Short leasehold premises £'000	Long leasehold premises £'000	Computer equipment £'000	Fixtures and fittings £'000	Total £'000
<b>Cost or valuation</b>					
At 1 January 2009	10,938	199	2,758	3,404	17,299
Additions	2,776	7	596	491	3,870
Disposals	(251)	–	(165)	(54)	(470)
At 1 January 2010	13,463	206	3,189	3,841	20,699
Additions	3,113	18	161	402	3,694
Disposals	(310)	–	(33)	(139)	(482)
At 31 December 2010	16,266	224	3,317	4,104	23,911
<b>Accumulated depreciation and impairment</b>					
At 1 January 2009	5,439	134	1,953	1,949	9,475
Charge for the year	1,235	27	348	326	1,936
Disposals	(174)	–	(114)	(38)	(326)
At 1 January 2010	6,500	161	2,187	2,237	11,085
Charge for the year	1,722	17	318	293	2,350
Disposals	(166)	–	(15)	(94)	(275)
At 31 December 2010	8,056	178	2,490	2,436	13,160
<b>Carrying amount</b>					
At 31 December 2010	8,210	46	827	1,668	10,751
At 31 December 2009	6,963	45	1,002	1,604	9,614

Capital commitments for tangible and intangible assets are disclosed in note 32.

## 18. Subsidiaries

A list of the significant investments in subsidiaries, including the name, country of incorporation and proportion of ownership interest is given in note C to the Company's separate financial statements.

## 19. Inventories

	2010 £'000	2009 £'000
Retail and scrap stock	24,100	23,029

Of the retail and scrap stock approximately 95% represents gold and jewellery items. The remaining balance is miscellaneous items (mostly electrical goods and art pieces) which were previously held as pledge collaterals and subsequently forfeited.

# Notes to the consolidated financial statement

## For the year ended 31 December 2010 continued

### 20. Trade and other receivables

	2010 £'000	2009 £'000
Trade receivables	42,614	41,220
Other debtors	393	433
Pledge accrued income	5,987	5,619
Prepayments and other accrued income	1,165	1,360
	<b>50,159</b>	48,632

Trade and other receivables are disclosed net of allowances for bad and doubtful debts.

### Cash and cash equivalents

	2010 £'000	2009 £'000
Cash and cash equivalents	4,029	2,221

Cash and cash equivalents comprise cash held by the Group and short-term bank deposits with an original maturity of three months or less.

Further details on financial instruments, including the associated risks to the Group and allowances for bad and doubtful debts and fair values, is provided in note 26.

### 21. Trade and other payables

	2010 £'000	2009 £'000
Trade creditors	2,053	2,047
Other taxation and social security costs	453	408
Accruals and deferred income	6,117	4,471
	<b>8,623</b>	6,926

Trade creditors and accruals principally comprise amounts outstanding for trade purchases and ongoing costs. The average credit period taken for trade purchases is 29 days (2009 – 29 days). For most suppliers no interest is charged on the trade payables for the first 30 days from the date of the invoice. Thereafter, interest is charged on the outstanding balances at various interest rates. The Group has financial risk management policies in place to ensure that all payables are paid within the credit timeframe.

	2010 £'000	2009 £'000
Corporation tax	4,361	3,148

## 22. Borrowings

	2010 £'000	2009 £'000
<b>Secured borrowing at amortised cost</b>		
Bank loans	31,000	44,500
Unamortised issue costs	-	(537)
<b>Total borrowings</b>	<b>31,000</b>	<b>43,963</b>
Unamortised issue costs*	-	(150)
<b>Amount due for settlement within one year</b>	<b>-</b>	<b>(150)</b>
* Unamortised issue costs in 2009 are offset against accruals		
Long term portion of bank loan	31,000	44,500
Unamortised issue costs	-	(387)
<b>Amount due for settlement after more than one year</b>	<b>31,000</b>	<b>44,113</b>

The Group currently has a four year loan agreement with Barclays. The key terms of this facility are:

Key term	Description
Total facility size	£50m
Termination date	29 July 2013
Utilisation	The aggregate of loans outstanding is not to exceed 92.5% of the pledge book plus 80% of the market value of retail gold stocks. The percentage of the pledge book security must, as at 31 December 2010, be at least 75% of the loan outstanding.
Margin	The facility has an interest calculation of LIBOR plus a margin of between 2.00% and 3.00%, dependent on ratios as stipulated in the Credit Agreement.
Interest payable	Interest due on the loans is payable at each interest period end. As at 31 December 2010, the interest period was 1 month. Interest amounts outstanding at the year end are included in accruals
Fixed repayments	There are no scheduled capital repayments prior to termination date.

### Deferred debt issue costs

Deferred debt issue costs of £0.5m brought forward from 2009 have now been written off in the period, leaving a £nil balance as at 31 December 2010.

### Security

The facility is secured by a fixed and floating charge over various assets of the Group.

### Undrawn borrowing facilities

At 31 December 2010, the Company had available £17,146,000 (2009: £2,215,00) of undrawn committed borrowing facilities in respect of which all conditions precedent had been met.

### Derivative financial instruments

The Company has in place an interest rate swap agreement that hedges the one month LIBOR element of the interest cost on a notional value of £34,000,000 (2009: £34,000,000) to 2.63% (2009: 2.63%) and expires on 31 August 2012. The fair value of these instruments at 31 December 2010 was a liability of £972,000 (2009: £438,000).

# Notes to the consolidated financial statement

## For the year ended 31 December 2010 continued

### 23. Derivative financial instruments

	2010 £'000	2009 £'000
<b>Financial assets carried at fair value through profit or loss ("FVTPL")</b>		
Interest rate swaps – liability	972	438

The change in fair value of the interest rate swaps is recorded in the Consolidated Statement of Comprehensive Income, being a loss of £533,255 in the year to 31 December 2010 (2009: gain of £227,000).

Further details of derivative financial instruments are provided in the note 26.

### 24. Deferred tax

The following are the major deferred tax liabilities and (assets) recognised by the Group and movements thereon during the current and prior year.

	Fixed assets differences £'000	Hold over capital gain £'000	Short term timing differences £'000	Share based payment £'000	Derivative financial instruments £'000	Total £'000
At 1 January 2009	37	241	(287)	–	(186)	(195)
(Credit)/charge to income	11	–	(187)	(108)	63	(221)
Prior year adjustment	26	–	–	–	–	26
Credit to equity	–	–	–	(110)	–	(110)
<b>At 1 January 2010</b>	<b>74</b>	<b>241</b>	<b>(474)</b>	<b>(218)</b>	<b>(123)</b>	<b>(500)</b>
Charge/(credit) to income	602	–	(293)	(14)	(149)	146
Prior year adjustment	104	–	–	–	–	104
Credit to equity	–	–	–	(31)	–	(31)
<b>As 31 December 2010</b>	<b>780</b>	<b>241</b>	<b>(767)</b>	<b>(263)</b>	<b>(272)</b>	<b>(281)</b>

Deferred tax assets and liabilities all relate to the same tax jurisdiction and taxable entities, and are expected to reverse over the same time periods. Accordingly, these have been offset in the balance sheet.

### 25. Provisions

	Dilapidation provision £'000
At 1 January 2009 and 1 January 2010	168
Additional provision	407
Provision utilised in the year	(81)
Provision released in the year to the Consolidated Statement of Comprehensive Income	(8)
<b>At 31 December 2010</b>	<b>486</b>

The dilapidation provision represents management's best estimate of the Group's liability to maintain certain of the properties contracted under operating lease agreements. At the reporting date no demand to enforce the dilapidation contractual obligations has been made by the related property landlords.

## 26. Financial instruments

The Group's financial assets and liabilities, as defined under IAS 39, and their estimated fair values are as follows:

	Fair value through profit and loss £'000	Loans and receivables £'000	Financial liabilities at amortised cost £'000	Book Value total £'000	Fair value total £'000
<b>At 31 December 2010</b>					
<b>Financial assets</b>					
Pawnbroking trade receivables	-	45,025	-	45,025	53,093
Cheque cashing trade receivables	-	2,465	-	2,465	2,465
Other financial services trade receivables	-	979	-	979	979
Other assets	-	525	-	525	525
Cash and cash equivalents	-	4,029	-	4,029	4,029
<b>Financial liabilities</b>					
Trade and other payables	-	-	(5,173)	(5,173)	(5,173)
Borrowings due after one year	-	-	(31,000)	(31,000)	(31,000)
Interest rate derivatives	(972)	-	-	(972)	(972)
<b>Net financial assets/(liabilities)</b>	<b>(972)</b>	<b>53,023</b>	<b>(36,173)</b>	<b>15,878</b>	<b>23,946</b>

	Fair value through profit and loss £'000	Loans and receivables £'000	Financial liabilities at amortised cost £'000	Book Value total £'000	Fair value total £'000
<b>At 31 December 2009</b>					
<b>Financial assets</b>					
Pawnbroking trade receivables	-	43,496	-	43,496	52,753
Cheque cashing trade receivables	-	2,679	-	2,679	2,679
Other financial services trade receivables	-	642	-	642	642
Other assets	-	455	-	455	455
Cash and cash equivalents	-	2,221	-	2,221	2,221
<b>Financial liabilities</b>					
Trade and other payables	-	-	(4,926)	(4,926)	(4,926)
Borrowings due after one year	-	-	(44,500)	(44,500)	(44,500)
Interest rate derivatives	(438)	-	-	(438)	(438)
<b>Net financial assets/(liabilities)</b>	<b>(438)</b>	<b>49,493</b>	<b>(49,426)</b>	<b>(371)</b>	<b>8,886</b>

# Notes to the consolidated financial statement

For the year ended 31 December 2010 continued

## 26. Financial instruments (continued)

### Fair value

The assumptions used by the Group to estimate the current fair values are summarised below:

- (i) For trade receivables relating to Pawnbroking, the fair value has been calculated by adding:
  - The principal outstanding on pawn loans;
  - The interest receivable accrued using the effective interest rate method; and
  - Assumed scrap profits on the proportion of the Group's pledge book that is not expected to be redeemed, i.e. those loans upon which the Group does not recognise interest due to the uncertainty of recovery.
- (ii) Other trade receivables and other assets are considered to have fair values which are the same as their book values due to the short period over which they will be recovered. Book values for both cheque cashing and financial services trade receivables are calculated net of provisions, and hence represent the Group's best estimate of recovery values based upon recent debt collections experience.
- (iii) Cash and cash equivalents are all held on interest bearing bank accounts are considered to have a fair value the same as their book value.
- (iv) For derivative instruments, the fair value has been calculated by discounting the future estimated cash flows based on the applicable yield curve derived from quoted interest rates.
- (v) For borrowings and trade and other payables, the book value approximates to fair value because of their short maturities and interest rates where applicable. None of the trade or other payables are interest bearing. The borrowings are all held at floating interest rates which approximate market rates, and accordingly, the book value and fair value are the same.

The fair value of the interest rate derivative is determined by reference to a valuation model where the inputs are derived from publically available sources. This valuation therefore falls within level 2 of the fair value hierarchy in IAS39. The fair value of the pawnbroking trade receivables is determined using a model where the inputs are derived from historical trends monitored by the group. This valuation therefore falls within level 3 of the fair value hierarchy in IAS 39. The fair value of all other financial instruments is equivalent to their book value due to their short maturities.

### Financial risks

The Group monitors and manages the financial risks relating to the financial instruments held. The principal risks include credit risk on financial assets, and liquidity and interest rate risk on financial liability borrowings. The key risks are analysed below.

#### Credit risk

##### *Pawnbroking trade receivables*

The Group is exposed to credit risk through customers defaulting on their loans. The key mitigant to this risk is the requirement for the borrower to provide collateral (the pledge) in entering a pawnbroking contract. The collateral acts to minimise credit risk as a customer's pledge becomes the property of the pawnbroker on default of the loan.

In addition to holding collateral, the Group further mitigates credit risk by:

- i) Applying strict lending criteria to all pawn loans  
Pledges are rigorously tested and appropriately valued. In all cases where the Group lending policy is applied, the value of the pledge items is in excess of the pawn loan.

The Group estimate that the current fair value of the collaterals value is £71,794,000 (2009: £54,764,000), which compares with the total book value of the pledge book plus associated accrued interest of £45,025,000 (2009: £43,496,000).

- ii) Seeking to improve redemption ratios:  
For existing customers, loan history and repayment profiles are factored into the loan making decision. The Group has a high customer retention ratio and all customers are offered high customer service levels.

Given the current price of gold, a fall in redemption ratios is forecast to result in higher scrap profits more than offsetting the lost interest received. A 2% increase / decrease in the Group's redemption ratio (i.e. default ratio) is estimated to impact the pre-tax profit by (£480,000) / £501,000. This does not account for lost repeat business however, and as such the Group sees more value in retaining a high redemption ratio.

## 26. Financial instruments (continued)

### Credit risk (continued)

#### Pawnbroking trade receivables (continued)

Additionally, the Group is exposed to risk in recovery of the loan amounts, which is considered to be similar to credit risk, due to:

- (i) assets being pledged as security against loans, which are subsequently seized by the police;
- (ii) assets being pledged as security against loans which are subsequently lost or stolen, resulting in the borrower being relieved of the liability to the Group.

The legal title that the Group can enforce on these items, and their ongoing security are therefore vital to the Group to ensure that the credit risk is mitigated to an acceptable level. The Group continually reviews and monitors, at both store and at Board level, its internal controls to ensure the adequacy of the pledged items. The key aspects of this are:

- Appropriate details are kept on all customers the Group transacts with;
- All pawn contracts comply with the Consumer Credit Act 2006;
- Appropriate physical security measures are in place to protect pledged items;
- An internal audit department monitors compliance with policies at the Group's stores.

The Pawnbroking trade receivables are disclosed net of the provision for bad and doubtful debts associated with these financial assets, including full provision on assets notified to the Group by the police as frozen assets. The movement in the provision is as follows:

	£'000
Balance at 1 January 2009	130
Net Consolidated Statement of Comprehensive Income charge	303
Written off	(130)
Balance at 31 December 2009	303
Net Consolidated Statement of Comprehensive Income charge	395
Written off	(216)
Balance at 31 December 2010	482

The ageing of past due but not impaired receivables is as follows:

	2010 £'000	2009 £'000
0 – 90 days	7,930	6,602
Over 90 days	2,201	3,767
Total	10,131	10,369

The Group has not provided for the £10,131,000 (2009 – £10,369,000) contractually overdue receivables (i.e. loans where the pawn agreement has terminated but the customer has not redeemed the assets) at the reporting date since the realisable value of the collaterals held is greater than the carrying value of the pledge loan as disclosed above. The Group does not start the disposition process of the unredeemed pledges until three months after the end of the credit agreement since it is commercial practice to allow additional time for the customers to come and redeem their pledged items, for an additional fee.

The maximum exposure to credit risk would be £45,025,000 (2009 – £43,496,000), being the gross carrying amount net of any amounts offset and any impairment losses.

# Notes to the consolidated financial statement

For the year ended 31 December 2010 continued

## 26. Financial instruments (continued)

### Credit risk (continued)

#### Other trade receivables

This class represents amounts recoverable by the Group through receivables arising from the other financial services activities it engages in, and is exposed to credit risk through default on the loan amounts for Pay Day Advance and KwikLoan, or default from the drawer for Third Party Cheque Encashment. On each product the Group employs appropriate policies to mitigate the credit risk including credit checks, obtaining legal security provided and appropriate staff recruitment and training policies. The Group monitors the ongoing risk associated with this class of financial assets through a continual review of bad debts, modifications to the lending policy, and internal audit activities. In the event of default by the customer, the Group has also developed a debt collection department to recover any outstanding debt.

Cheque cashing and other financial services receivables are disclosed net of provisions for bad and doubtful debts, an analysis of which is as follows:

	Cheque cashing £'000	Other financial services £'000	Total £'000
Balance at 1 January 2009	587	136	723
Net Consolidated Statement of Comprehensive Income charge	2,227	374	2,601
Written off	(2,111)	(290)	(2,401)
Balance at 31 December 2009	703	220	923
Net Consolidated Statement of Comprehensive Income charge	1,630	310	1,939
Written off	(1,630)	(290)	(1,919)
Balance at 31 December 2010	703	240	943

The Group has no overdue receivables at the reporting date (2009: none). Trade receivables not overdue are provided for based on estimated irrecoverable amounts determined by reference to past default experience.

#### Cash and cash equivalents

The cash and cash equivalents balance comprises both bank balances and cash floats at the stores. The bank balances are subject to very limited credit risk as they are held with banking institutions with high credit ratings assigned by international credit rating agencies. The cash floats are subject to risks similar to any retailer, namely of theft or loss by employees or third parties. These risks are mitigated by the security systems, policies and procedures that the Group operates at each store, the Group recruitment and training policies and the internal audit function.

The concentration of bank balances by counterparty financial institution are as follows:

	Credit rating	2010 £'000	2009 £'000
Barclays Bank plc	Aa3	1,630	(5)
The Royal Bank of Scotland plc	Aa3	656	539
Cash at stores	–	1,743	1,687
		4,029	2,221

#### Derivative financial instruments

The credit risk on derivative financial instruments is limited because of the high credit-ratings assigned by international credit-rating agencies to the Group's bankers.

The Group has no exposure to credit risk at the balance sheet date on the derivative financial instruments as the fair value positions are payable.



## 26. Financial instruments (continued)

### Market risk

#### *Pawnbroking trade receivables*

The collateral which protects the Group from credit risk on non-redemption of pawn loans is 96% (2009 – 99%) comprised of gold and jewellery items. The value of these items as security is directly linked to the price of gold. The Group is therefore exposed to adverse movements in the price of gold on the value of the security that would be attributable for sale in the event of default by the borrower. The Group considers this risk to be limited for a number of reasons. First of all, the Group applies conservative lending policies in pawnbroking pledges reflected in the margin made on scrap gold when contracts forfeit. The value of gold for our customers is also much greater than the price of gold since jewellery items contain a retail margin. The Group is also protected due to the short term value of the pawn contract (6 months). In the event of a significant drop in the price of gold, the Group could mitigate this risk by reducing its lending policy on pawnbroking pledges or by entering gold hedging instruments. Management monitors the gold price on a constant basis. Based on the price of gold on 2 February 2011, the Group estimates that a 36% fall in the price of gold would be required for the pledge collateral to no longer support the value of the pawn loans and associated accrued interest. The directors are of the opinion that a decrease of this magnitude is highly unlikely.

Considering areas outside of those financial assets defined under IAS 39, the Group is subject to higher degrees of pricing risk. The price of gold will affect future Group profitability in three key ways:

- i) A lower gold price will adversely affect the scrap disposition margins on existing stock, whether generated by pledge book forfeits or via the Group's purchasing operations. While scrap profits will be impacted immediately, retail margins may be less impacted in the short term.
- ii) While the Group's lending and purchasing rates do not track gold price movements in the short term, any sustained fall in the price of gold is likely to cause lending and purchasing rates to fall in the longer term thus potentially reducing future profitability as:
  - a. the size of the pledge book and associated yield is directly linked to lending rates, and
  - b. assuming constant disposition margins, absolute disposition profits would decrease as lending and purchasing rates decrease
- iii) A lower gold price may reduce the attractiveness of the Group's gold purchasing operations.

Conversely, a lower gold price may dampen competition as lower returns are available and hence this may assist in sustaining margins.

### Liquidity risk

#### *Borrowings & derivatives*

The Group has significant borrowings exposing it to liquidity risk in both repayment of borrowings and availability of finance. In order to mitigate this risk, the Group uses a mixture of short-term and long-term debt finance with banking institutions with high credit-ratings assigned by international credit-rating agencies. The current borrowings are disclosed in detail in note 22, which shows that the Group has arrangements in place to ensure sufficient funding is in place until 2013 under the current agreements. At 31 December 2010, the Group also has available £17,146,000 (2009: £2,215,000) of undrawn committed borrowing facilities in respect of which all conditions precedent had been met. This level of headroom is considered sufficient to finance operations at the current level, and as described in note 22, the Group is able to draw increased debt toward the £50 million total facility size dependent on the pledge balance. Furthermore, as shown in note 30, the business generates a positive cash flow from operating activities and has discretion in its expansion programme should the Group need to improve short term cash flow.

The Group is in full compliance with all loan covenants.

# Notes to the consolidated financial statement

## For the year ended 31 December 2010 continued

### 26. Financial instruments (continued)

#### Liquidity risk (continued)

##### Borrowings & derivatives (continued)

The maturity analysis of the cash flows arising from both borrowings and the derivative classes that expose the Group to liquidity risk are as follows:

Payments due by period	Less than 30 days £'000	30 to 60 days £'000	60 days to 180 days £'000	180 days to 1 year £'000	1-2 years £'000	2-3 years £'000	3-4 years £'000	Total £'000
<b>At 31 December 2010</b>								
Floating rate borrowings	66	68	284	488	1,208	31,874	–	33,988
Trade and other payables	2,053	3,120	–	–	–	–	–	5,173
Non-derivative total	2,119	3,188	284	488	1,208	31,874	–	39,161
Derivatives	57	55	206	262	166	–	–	746
<b>Total</b>	<b>2,176</b>	<b>3,243</b>	<b>490</b>	<b>750</b>	<b>1,374</b>	<b>31,874</b>	<b>–</b>	<b>39,907</b>
<b>At 31 December 2009</b>								
Floating rate borrowings	129	128	517	891	2,254	2,787	46,356	53,062
Trade and other payables	2,047	2,879	–	–	–	–	–	4,926
Non-derivative total	2,176	3,007	517	891	2,254	2,787	46,356	57,988
Derivatives	59	60	234	289	192	(143)	–	691
<b>Total</b>	<b>2,235</b>	<b>3,067</b>	<b>751</b>	<b>1,180</b>	<b>2,446</b>	<b>2,644</b>	<b>46,356</b>	<b>58,679</b>

The amounts reported above for floating rate borrowings include the principal amount of borrowings as well as the interest payable on these borrowings. The floating rates used to predict the interest cash flows are based on the relevant LIBOR yield curve derived from quoted interest rates. The above amounts are contractual, undiscounted cash flows.

#### Interest rate risk

##### Borrowings

The Group is funded based on a combination of equity and bank borrowings. The bank borrowings are all held at floating rates based on LIBOR. Accordingly the Group is exposed to cash flow risk through changes in the LIBOR rate impacting cash flows.

The Group mitigates exposure to this interest rate risk through the use of a financial derivative instrument that fixes the 1 month LIBOR element of the interest cost of a portion of the bank loans to 2.63%. This swap was transacted with Barclays Bank plc on 19 August 2009 and terminates on 31 August 2012. The swap has a notional value of £34,000,000, and hence as at 31 December 2010, the Group was exposed to 1 month LIBOR movements on £3,000,000 of this amount which exceeds the borrowing figure at the year end. The fair value of the instrument at 31 December 2009 is a liability of £972,000 (see note 23).

##### Interest rate derivatives

As required by IAS 39, the Group measures the interest rate swaps at fair value at each balance sheet date. The Group does not apply hedge accounting. Accordingly, while the Group mitigates cash flow interest rate risk arising on the borrowings class through these instruments, the Group is exposed to fair value risk on the revaluation of the instrument. The sensitivity analyses below have been determined based on the exposure to interest rates for both the borrowings class and the interest rate derivatives class, as these are intrinsically linked. For floating rate liabilities (the borrowings class), the analysis is prepared assuming the amount of liability outstanding at the balance sheet date was outstanding for the whole year. A 1.0% increase or decrease is used when reporting interest rate risk internally to key management personnel and represents management's assessment of the reasonably possible change in interest rates.

## 26. Financial instruments (continued)

### Interest rate risk (continued)

#### Interest rate derivatives (continued)

	1.0% decrease in interest rates £'000	1.0% increase in interest rates £'000
<b>At 31 December 2010</b>		
Finance costs: (loss)/gain	(26)	30
Movement in fair value of interest rate swap (loss)/gain	(364)	421
<b>Total pre tax impact on profit from (loss)/gain</b>	<b>(390)</b>	<b>451</b>
<b>Post tax impact on equity (loss)/gain</b>	<b>(281)</b>	<b>324</b>
<b>At 31 December 2009</b>		
Finance costs: gain/(loss)	78	(105)
Movement in fair value of interest rate swap (loss)/gain	(770)	875
<b>Total pre tax impact on profit from (loss)/gain</b>	<b>(692)</b>	<b>770</b>
<b>Post tax impact on equity (loss)/gain</b>	<b>(498)</b>	<b>554</b>

The impact of a change in interest rate has no material impact on finance costs due to the interest rate swap which covers the loan balance. The principal movements reflect the movement in fair value of the interest rate swap. Management intends to retain the interest rate swaps to maturity and replace them with similar instruments, as required under the loan agreements. Accordingly, the positive or adverse movements on the fair value of the hedging instrument will offset over the life of the instrument, though this may be in different financial reporting periods.

#### Financial assets

The Group is not exposed to significant interest rate risk on the financial assets, other than cash and cash equivalents, as these are lent at fixed rates, which reflect current market rates for similar types of secured or unsecured lending, and are held at amortised cost.

Cash and cash equivalents are exposed to interest rate risk as they are held at floating rates, although the risk is not significant as the interest receivable is not significant.

# Notes to the consolidated financial statement

## For the year ended 31 December 2010 continued

### 27. Share capital

	2010 £'000	2009 £'000
<b>Issued and fully paid</b>		
35,631,827 (2009 – 35,390,164) ordinary shares of £0.05 each	1,782	1,770

The Company has one class of ordinary shares which carry no right to fixed income.

In 2010 241,663 new ordinary £0.05 shares were issued, called up and fully paid. Of these new ordinary shares, 111,712 were issued to satisfy options granted in 2006 exercised at a grant price of £1.825 per share, resulting in an increase in share capital of £5,586 and in the share premium account of £198,289. The remaining 129,951 shares were issued to satisfy options granted in 2007 exercised at a grant price of £2.175 per share, resulting in an increase in share capital of £6,498 and in the share premium account of £276,146.

In 2009 50,974 new ordinary £0.05 shares were issued, called up and fully paid. Of these new ordinary shares, 48,512 were issued to satisfy options granted under the 2006 Option Schemes exercised at a grant price of £1.825 per share on 25 February 2009, resulting in an increase in share capital of £2,426 and in the share premium account of £86,109. The remaining 2,462 shares were acquired by the Employee Benefit Trust as part of the LTIP 2009 (see note 28) and were issued at par value on 18 June 2009.

Options over shares of the Company are disclosed in note 28. Under these share option arrangements, there are 1,667,642 (2009 – 1,474,382) open options over shares.

#### Employee Benefit Trust shares reserve

The Group presents these conditional shares as an adjustment to own equity at the balance sheet date through the Employee Benefit Trust shares reserve, until the point that the shares are awarded, and cease to be conditional awards of shares. The award of shares under the LTIP is conditional upon certain vesting criteria, as outlined in note 28.

Movements in this reserve are shown in the Consolidated Statement of Changes in Equity.

#### Capital risk management

The Group manages its capital to ensure that entities in the Group will be able to continue as going concerns while maximising the return to stakeholders through the optimisation of the debt and equity balance. The capital structure of the Group consists of debt, which includes the borrowings disclosed in note 22, cash and cash equivalents and equity attributable to equity holders of the parent, comprising issued capital, reserves and retained earnings.

#### Gearing ratio

Although the Group reviews its gearing ratio at each reporting date, no specific target has been fixed by management. The Group's gearing ratio at the year end is as follows:

	2010 £'000	2009 £'000
<b>Gearing Ratio</b>		
Debt	31,000	44,500
Cash and cash equivalents	(4,029)	(2,221)
Net debt	26,971	42,279
Equity	61,753	47,055
Net debt to equity ratio	44%	90%

Debt is defined as long and short-term borrowings, as detailed in note 22, before unamortised issue costs.

Equity includes all capital and reserves of the Group attributable to equity holders of the Company.

#### Externally imposed capital requirement

The Group is not subject to any externally imposed capital requirements.

## 28. Share based payments

As at 31 December 2010, the Company operated three share award schemes. The charge for the year in respect of all schemes was:

	2010 £'000	2009 £'000
A. Approved Share Option Scheme	21	55
B. Unapproved Share Option Scheme	–	70
C. Long-term Incentive Plan	128	113
	<b>149</b>	<b>238</b>

Awards that can be granted under the three schemes total a maximum of 3,563,183 shares (2009 – 3,539,016 shares).

### A. Approved Share Option Scheme ('ASOS')

The Approved Share Option Scheme is a share option scheme approved by HMR&C where favourable tax treatment is received on exercise by the employee. The options may be granted to all management from Shop Manager to Executive Director level. The Remuneration Committee of the ultimate parent company, H&T Group plc, sets the performance conditions.

The performance conditions applicable to the options granted in 2006 and 2007 have already been met. The performance conditions applicable to grants in subsequent years are as follows:

- Options granted in 2008 and 2009 may become exercisable if the growth in adjusted basic Earnings Per Share (EPS) of H&T Group plc reaches 3% above the General Index of Retail Prices. Also required is continued employment within the Group over a three year period from date of grant.
- Options granted in 2010 become exercisable subject to continued employment within the Group as at the exercise date.

Early exercise of the options is permitted if an option holder ceases to be employed by reason of death, injury, disability, retirement or sale of his employing company.

The options outstanding at the year end were as follows:

	Grant date	Exercise price pence	Number of shares	Earliest date of exercise	Expiry date
ASOS 2006	September 2006	182.5	94,301	8/09/2009	7/09/2016
ASOS 2007	May 2007	217.5	116,018	17/05/2010	16/05/2017
ASOS 2008	May 2008	175.5	196,953	15/05/2011	14/05/2018
ASOS 2009	April 2009	194.0	222,164	01/05/2012	30/04/2019
ASOS 2010	April 2010	245.5	207,590	20/04/2013	19/04/2020

# Notes to the consolidated financial statement

## For the year ended 31 December 2010 continued

### 28. Share based payments (continued)

An external valuation firm has calculated the fair value of the options granted during the year in accordance with International Financial Reporting Standard ("IFRS") 2. A Black-Scholes model was used to value the ASOS awards as they do not contain any market based performance condition. The fair value calculated and assumptions used are as follows:

	2010	2009
Fair value at measurement date	<b>51.1 pence</b>	36.4 pence
Weighted average share price	<b>245.5 pence</b>	194.0 pence
Weighted average exercise price	<b>245.5 pence</b>	194.0 pence
Expected volatility	<b>26.0%</b>	24.7 %
Expected life	<b>6.5 years</b>	6.5 years
Risk-free rate	<b>3.1%</b>	2.7 %
Expected dividends	<b>3.3%</b>	3.3 %

The expected volatility was determined by calculating the historical volatility of the share price of the H&T Group plc shares as an estimate of future volatility. The expected life used in the model for both years has been adjusted, based on management's best estimate, for the effects of non-transferability, exercise restrictions, and behavioural considerations.

The average remaining contractual life is 8.0 years.

A reconciliation of option movements for the ASOS is set out below:

	2010 Number of share options	2010 Weighted average exercise price (in pence)	2009 Number of share options	2009 Weighted average exercise price (in pence)
Outstanding at beginning of period	629,436	190.8	475,367	188.8
Granted during the period	217,436	245.5	235,079	194.0
Forfeited during the period	(31,789)	198.8	(59,397)	190.2
Exercised during the period	(104,008)	200.6	(21,613)	182.5
Outstanding at the end of the period	<b>711,075</b>	<b>205.6</b>	629,436	190.8
Exercisable at the end of the period	<b>114,337</b>	<b>202.4</b>	94,301	182.5

### B. Unapproved Share Option Scheme ('USOS')

The Unapproved Share Option Scheme is a discretionary option scheme under which the Remuneration Committee of H&T Group plc may grant options to all Executive Directors and Senior Management of the Company. The Remuneration Committee of H&T Group plc sets the performance conditions.

The performance conditions applicable to the options granted in 2006 and 2007 have already been met. The performance conditions applicable to grants in subsequent years are as follows:

- In 2008 and 2009 that an option may not be exercisable, subject to the discretion of the Remuneration Committee, unless the growth over 3 years in Earnings Per Share (EPS) of H&T Group plc reaches on average at least 8%. This applies to 25% of the options granted.
- In 2008 and 2009 that an option may not be exercisable, subject to the discretion of the Remuneration Committee, unless the growth over 3 years in Earnings Per Share (EPS) of H&T Group plc reaches on average at least 10%. This applies to 25% of the options granted.
- In 2008 and 2009 that an option may not be exercisable unless the Total Shareholder Return (TSR) over 3 years exceeds the FTSE AIM 100 performance. This applies to 50% of the options granted.
- In 2010 that an option may not be exercisable unless the Total Shareholder Return (TSR) over 3 years exceeds the FTSE AIM 100 performance. This applies to 100% of the options granted.

## 28. Share based payments (continued)

### B. Unapproved Share Option Scheme ('USOS') (continued)

Exercise of an option is subject to continued employment over a three year period from the date of the grant. Early exercise of the options is permitted if an option holder ceases to be employed by reason of death, injury, disability, retirement or sale of his employing company.

The options outstanding at the year end were as follows:

	Grant date	Exercise price pence	Number of shares	Earliest date of exercise	Expiry date
USOS 2006	September 2006	182.5	151,780	8/09/2009	7/09/2016
USOS 2007	May 2007	217.5	158,147	17/05/2010	16/05/2017
USOS 2008	May 2008	175.5	205,729	15/05/2011	14/05/2018
USOS 2009	April 2009	194.0	223,006	01/05/2012	30/04/2019
USOS 2010	April 2010	245.5	322,085	20/04/2013	19/04/2020

An external valuation firm has undertaken fair value calculations of the options granted during the year Stochastic model, with the results and key assumptions as follows:

	2010	2009
Fair value at measurement date		
Non-TSR criteria	n/a	36.4 pence
TSR criteria	41.1 pence	26.1 pence
Weighted average share price	245.5 pence	194.0 pence
Weighted average exercise price	245.5 pence	194.0 pence
Expected volatility	29.0%	24.7 %
Expected life	6.5 years	6.5 years
Risk-free rate	3.1%	2.7 %
Expected dividends	3.3%	3.3 %

The expected volatility was determined by calculating the historical volatility of the share price of the H&T Group plc shares as an estimate of future volatility. The expected life used in the model for both years has been adjusted, based on management's best estimate, for the effects of non-transferability, exercise restrictions, and behavioural considerations.

The average remaining contractual life is 7.9 years.

A reconciliation of option movements for the USOS is set out below:

	2010 Number of share options	2010 Weighted average exercise price (in pence)	2009 Number of share options	2009 Weighted average exercise price (in pence)
Outstanding at beginning of period	844,946	191.3	822,474	190.0
Granted during the period	327,683	245.5	223,006	194.0
Forfeited during the period	(78,407)	181.3	(173,635)	190.1
Exercised during the period	(137,655)	201.9	(26,899)	182.5
Outstanding at the end of the period	956,567	209.2	844,946	191.3
Exercisable at the end of the period	187,396	199.0	187,396	182.5

# Notes to the consolidated financial statement

For the year ended 31 December 2010 continued

## 28. Share based payments (continued)

### C. Long-term Incentive Plan ('LTIP')

The LTIP is a discretionary share incentive scheme under which the Remuneration Committee of H&T Group plc can grant ordinary shares at no cost to executive directors.

The LTIP operates as conditional shares awarded over a three year performance period. The performance period commences on the start of the financial year of the grant date.

The performance measurement condition is based on Total Shareholder Return (TSR) and an Earnings per share (EPS) test.

The performance conditions were:

- That the award may not be exercisable, subject to the discretion of the Remuneration Committee, unless the growth over 3 years in Earnings Per Share (EPS) of H&T Group plc reaches on average at least 8% plus RPI. This applies to 25% of the shares granted.
- That the award may not be exercisable, subject to the discretion of the Remuneration Committee, unless the growth over 3 years in Earnings Per Share (EPS) of H&T Group plc reaches on average at least 10% plus RPI. This applies to 25% of the shares granted.
- That the award may not be exercisable unless the Total Shareholder Return (TSR) over 3 years exceeds the FTSE AIM 100 performance. This applies to 50% of the shares granted.

Exercise of the conditional shares is subject to continued employment over a three year period from the date of the grant. Early exercise of the conditional shares is permitted if a share award holder ceases to be employed by reason of death, injury, disability, retirement or sale of his employing company.

The conditional shares granted during the year end outstanding at the year end were as follows:

	Grant date	Number of shares	Earliest date of exercise
LTIP 2008	November 2008	174,219	07/11/2011
LTIP 2009	May 2009	80,428	01/05/2012

The conditional shares granted during the year were valued by an external valuation firm using a Stochastic model. While no further grants were made in 2010, the fair value result and key assumptions used in 2009 are as follows:

	2010	2009
Fair value at measurement date		
Non-TSR criteria	-	197.1 pence
TSR criteria	-	113.6 pence
Weighted average share price	-	197.0 pence
Weighted average exercise price	-	0 pence
Expected volatility	-	26.0 %
FTSE AIM 100 index volatility	-	26.7%
Correlation between H&T Group plc and the FTSE AIM 100 index	-	20%

The expected volatility was determined by calculating the historical volatility of the share price of the H&T Group plc as an indicator of the future volatility.

The average remaining contractual life is 2.0 years.



## 28. Share based payments (continued)

### C. Long-term Incentive Plan ('LTIP') (continued)

A reconciliation of conditional share movements for the LTIP is set out below:

	2010 Number of share options	2010 Weighted average exercise price (in pence)	2009 Number of share options	2009 Weighted average exercise price (in pence)
Outstanding at beginning of period	254,647	-	252,185	-
Granted during the period	-	-	80,428	-
Forfeited during the period	-	-	(77,966)	-
Outstanding at the end of the period	254,647	-	254,647	-

## 29. Operating lease arrangements

The group as lessee

	2010 £'000	2009 £'000
Minimum lease payments under operating leases recognised as an expense in the year	5,568	4,007

At the balance sheet date, the Group had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	Land and buildings		Other	
	2010 £'000	2009 £'000	2010 £'000	2009 £'000
Within one year	5,531	3,691	59	46
In the second to fifth years inclusive	12,135	11,469	60	56
After five years	8,871	8,615	-	-
	26,537	23,775	119	102

Significant operating lease payments represent rentals payable by the Group for rental of store premises. Leases are normally negotiated for an average term of 10 years at the then prevailing market rate, with a break option after 5 years.

The Group also sublets some of the premises above the stores, the outstanding receipts from which are immaterial.

# Notes to the consolidated financial statement

## For the year ended 31 December 2010 continued

### 30. Notes to the cash flow statement

	2010 £'000	2009 £'000
Profit for the financial year	17,187	13,344
Adjustments for:		
Investment revenues	(1)	(1)
Finance costs	2,606	2,746
Movement in fair value of interest rate swap	533	(227)
Movement in provisions	318	93
Tax expense – Consolidated Statement of Comprehensive Income	8,316	5,168
Depreciation of property, plant and equipment	2,350	1,936
Amortisation of intangible assets	244	181
Share-based payment expense	149	238
Loss on disposal of fixed assets	207	144
Operating cash flows before movements in working capital	31,909	23,622
Increase in inventories	(1,035)	(12,299)
Increase in receivables	(1,411)	(7,092)
Increase in payables	1,838	1,885
Cash generated from operations	31,301	6,116
Income taxes paid	(6,852)	(4,759)
Debt restructuring cost	–	(600)
Interest paid*	(2,033)	(2,183)
Net cash generated from / (absorbed by) operating activities	22,416	(1,426)

Cash and cash equivalents (which are presented as a single class of assets on the face of the balance sheet) comprise cash at bank and other short-term highly liquid investments with a maturity of three months or less.

### 31. Related party transactions

Transactions between the Company and its subsidiaries, which are related parties, have been eliminated on consolidation and are not disclosed in this note.

Transactions with directors are disclosed in the Directors' Report and note 9. There were no other material related party transactions during the year.

### Remuneration of key management personnel

The remuneration of the directors of Harvey & Thompson Limited, the trading subsidiary, who are the key management personnel of the Group, is set out below in aggregate for each of the categories specified in IAS 24 'Related Party Disclosures':

	2010 £'000	2009 £'000
Short-term employee benefits	2,049	1,147
Pension contributions	52	25
Share-based payments	169	189
	2,270	1,361

### 32. Capital commitments

There is no significant capital expenditure authorised and contracted for but not provided in the accounts (2009 – £nil).

### 33. Events after the balance sheet date

The directors have proposed a final dividend for the year ended 31 December 2010 of 6.00p (note 14).

# Independent auditor's report to the members of H&T Group plc

We have audited the parent company financial statements of H&T Group plc for the year ended 31 December 2010 which comprise the Company Balance Sheet, the Company combined reconciliation of movements in shareholders' funds and statement of movement on reserves and the related notes A to F. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members as a body, for our audit work, for this report, or for the opinions we have formed.

## Respective responsibilities of Directors and auditors

As explained more fully in the Directors' Responsibilities Statement, the Directors are responsible for the preparation of the parent company financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and to express an opinion on the parent company financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors.

## Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the parent company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the Directors; and the overall presentation of the financial statements.

## Opinion on financial statements

In our opinion the parent company financial statements:

- give a true and fair view of the state of the parent company's affairs as at 31 December 2010 and its loss for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

## Opinion on other matter prescribed by the Companies Act 2006

In our opinion:

- the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the parent company financial statements.

## Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

## Other matter

We have reported separately on the group financial statements of H&T Group plc for the year ended 31 December 2010.



Ian J Smith  
(Senior Statutory Auditor)  
for and on behalf of Deloitte LLP  
Chartered Accountants and Statutory  
Auditors  
Crawley, United Kingdom  
9 March, 2011

# Company balance sheet

At 31 December 2010

	Note	2010 £'000	2009 £'000
<b>Fixed assets</b>			
Investments	C	159	238
		<b>159</b>	238
<b>Current assets</b>			
Debtors	D	41,601	41,600
Cash at bank and in hand		27	3
		<b>41,628</b>	41,603
<b>Creditors: amounts falling due within one year</b>	E	<b>(3,595)</b>	(847)
<b>Net current assets</b>		<b>38,033</b>	40,756
<b>Total assets less current liabilities</b>		<b>38,192</b>	40,994
<b>Net assets</b>		<b>38,192</b>	40,994
<b>Capital and reserves</b>			
Called up share capital	F	1,782	1,770
Share premium account		24,557	24,083
Employee Benefit Trust shares reserve		(13)	(13)
Share option reserve		159	238
Profit and loss account		11,707	14,916
<b>Total shareholders' funds</b>		<b>38,192</b>	40,994

The financial statements of H&T Group plc, registered number 05188117, were approved by the board of directors and authorised for issue on 9 March, 2011.

Signed on behalf of the Board of Directors by:



**J G Nichols**  
Chief Executive

# Company combined reconciliation of movements in shareholders' funds and statement of movements on reserves

Year ended 31 December 2010

Note	Share capital £'000	Share premium account £'000	Employee benefit trust shares reserve £'000	Share option reserves £'000	Profit and loss account £'000	2010 Total £'000	2009 Total £'000
<b>Company</b>							
At 1 January	1,770	24,083	(13)	238	14,916	40,994	30,389
(Loss)/profit for the financial year	-	-	-	-	(210)	(210)	12,751
Dividend paid	-	-	-	-	(3,227)	(3,227)	(2,474)
Issue of share capital	F 12	474	-	-	-	486	90
Share option credit taken directly to equity	-	-	-	(79)	228	149	238
At 31 December	1,782	24,557	(13)	159	11,707	38,192	40,994

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# Notes to the company financial statement

Year ended 31 December 2010

## A. Accounting policies

### Basis of preparation

The Company financial statements are prepared in accordance with applicable United Kingdom accounting standards. They have all been applied consistently throughout the current and preceding financial year.

The financial statements have been prepared on a going concern basis as discussed in the Directors' Report.

The particular accounting policies adopted are described below.

### Accounting convention

The financial statements are prepared under the historical cost convention.

### Taxation

Current UK corporation tax is provided at amounts expected to be paid (or recovered) using the tax rates and laws that have been enacted or substantively enacted by the balance sheet date. Where tax losses are surrendered to, or received from, group companies, the amount received/surrendered is charged/credited to the profit and loss account and treated as payable to/receivable from the related group party that has surrendered/received the losses.

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date where transactions or events that result in an obligation to pay more tax in the future or a right to pay less tax in the future have occurred at the balance sheet date. Timing differences are differences between the Company's taxable profits and its results as stated in the financial statements that arise from the inclusion of gains and losses in tax assessments in periods different from those in which they are recognised in the financial statements.

A net deferred tax asset is regarded as recoverable and therefore recognised only to the extent that, on the basis of all available evidence, it can be regarded as more likely than not that there will be suitable taxable profits from which the future reversal of the underlying timing differences can be deducted.

Deferred tax is measured at the average tax rates that are expected to apply in the periods in which the timing differences are expected to reverse, based on tax rates and laws that have been enacted or substantively enacted by the balance sheet date. Deferred tax is measured on a non-discounted basis.

### Investments

Fixed assets investments are shown at cost less provision for impairment.

### Financial liabilities and equity

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the Company after deducting all of its liabilities.

Equity instruments issued are recorded at the proceeds received, net of direct issue costs.

### Dividends

Dividends receivable from subsidiary undertakings are recorded in the profit and loss account on the date that the dividend becomes a binding liability on the subsidiary company. Under the terms of FRS 6 'Acquisitions and mergers', the Company records dividends arising from pre-acquisition profit and loss reserves of its subsidiary undertaking in the profit and loss account and considers whether the distribution affects the carrying value of the investment in the subsidiary undertaking.

Dividends payable are recorded as a distribution from retained earnings in the period in which they become a binding liability on the Company.

### Related party transactions

The Company has taken advantage of the exemption contained in FRS 8, 'Related Party Disclosures', available to parent Company's presenting single company financial statements together with the consolidated Group financial statements of the Group headed by the Company, not to disclose transactions with entities that are part of the group headed by H&T Group plc or investees of the group qualifying as related parties.

There are no other related party transactions of the Company that require disclosure.

### Cash flow statement

The Company is the parent company in the H&T Group plc group, which prepares consolidated financial statements, including a cash flow statement, which are publicly available. Consequently, under the terms of FRS 1, 'Cash Flow Statements', the Company has not prepared a cash flow statement.

## A. Accounting policies (continued)

### Share options

The Company's trading subsidiary, Harvey & Thompson Limited issues share options to employees in that Company, which are equity settled in shares of H&T Group plc. Harvey & Thompson Limited determines the fair value of the options granted measured at the date of grant by use of a Black-Scholes model or a Stochastic model depending on the vesting conditions attached to each scheme. This fair value cost of equity-settled awards is recognised on a straight-line basis over the vesting period in the financial statements of Harvey & Thompson Limited, based on the estimate of shares that will eventually vest and adjusted for the effect of any non market-based vesting conditions.

The Company receives a payment each period, equal to the annual expense recorded in Harvey & Thomson Limited calculated on the basis described above. This amount is credited to the profit and loss account each period and is treated in a similar manner to a distribution of dividends from Group companies.

## B. Company profit and loss account

No profit and loss account is presented for the parent company pursuant to section 408 of Companies Act 2006.

The Company made a loss after taxation of £210,000 in 2010 (2009 – £12,751,000 profit). The key movement, year on year, relates to dividend income of £13,000,000 received from H&T Finance Ltd in 2009.

The auditors' remuneration for the current and preceding financial years is borne by a subsidiary undertaking, Harvey & Thompson Limited. Note 8 to the Group financial statements discloses the amount paid in respect of the Company.

The directors did not receive any emoluments for their services to the company (2009 – £nil). Other than the directors, the Company has no employees in either financial year.

## C. Investments

### Shares in subsidiary undertakings

	Total £'000
<b>Cost</b>	
At 1 January 2010	238
Disposals	(79)
At 31 December 2010	159

Within the cost at 1 January 2010 includes cost of shares in subsidiary undertakings of £1.

Additions relates to the share options given to subsidiary employees in 2010.

The investments in Group companies which are all included in the consolidated financial statements are as follows:

Name of Company	Country of incorporation	Proportion of ordinary shares held:		Principal activity
		Directly	Indirectly	
H&T Finance Limited	Great Britain	100%	–	Management of finance
Harvey & Thompson Limited	Great Britain	–	100%	Pawnbroking, jewellery sales, gold purchasing, unsecured lending, cheque cashing and related services

The Company owns directly or indirectly 100% of the voting rights in all subsidiary undertakings.

# Notes to the company financial statement

Year ended 31 December 2010 continued

## D. Debtors

	2010 £'000	2009 £'000
Amounts owed by subsidiary companies	41,565	41,566
Prepayments and accrued income	36	34
	<b>41,601</b>	41,600

## E. Creditors: amounts falling due within one year

	2010 £'000	2009 £'000
Amounts owed to parent company	3,508	821
Accruals and deferred income	87	26
	<b>3,595</b>	847

## F. Share capital

Please refer to the Group financial statements of H&T Group plc for details of share capital including shares issued in the year (note 27), and dividends paid and proposed (notes 14 and 33).



# Store directory

## Ayr

114 High Street, KA7 1PQ  
Tel: 01292 619 867

## Barking

27 East Street, IG11 8ER  
Tel: 020 8594 6100

## Basildon

1a Market Pavement, SS14 1DD  
Tel: 01268 281 223

## Birkenhead

The Grange Shopping Centre  
26 Borough Pavement, CH41 2XX  
Tel: 0151 647 5053

## Birmingham

10 Ethel Street, B2 4BG  
Tel: 0121 632 5166

## Blackburn

29 Penny Street, BB1 6HQ  
Tel: 01254 667 660

## Blackpool

97-99 Central Drive, FY1 5EE  
Tel: 01253 622 039

## Bolton

13 Newport Street, BL1 1NE  
Tel: 01204 385 530

## Bootle

Unit 115, Strand Shopping Centre, L20 4SU  
Tel: 0151 933 7438

## Bow

575 Roman Road, E3 5EL  
Tel: 020 8983 9553

## Bradford

26 James Street, BD1 3PZ  
Tel: 01274 390 675

## Brighton

4 Castle Square, BN1 1EG  
Tel: 01273 326 061

## Burnt Oak

75 Burnt Oak Broadway, HA8 5EP  
Tel: 020 8952 2523

## Bury

Get>Go, 22 Market Street, BL9 0AJ  
Tel: 0161 797 1330

## Camberwell

72 Denmark Hill, SE5 8RZ  
Tel: 020 7738 7927

## Catford

58 Rushey Green, SE6 4JD  
Tel: 020 8690 3549

## Chalk Farm

36 Chalk Farm Road, NW1 8AJ  
Tel: 020 7485 2668

## Chatham

321 High Street, ME4 4BN  
Tel: 01634 811 811

## Chelmsford

25 High Chelmer, CM1 1XR  
Tel: 01245 259 004

## Clapham

9 Northcote Road, SW11 1NG  
Tel: 020 7228 3807

## Clapton

157 Clapton Common, E5 9AE  
Tel: 020 8809 1488

## Clydebank

25 Sylvania Way South, G81 1EA  
Tel: 0141 952 6396

## Colchester

10 Short Wyre Street, CO1 1LN  
Tel: 01206 765 433

## Corby

19 Corporation Street, NN17 1NG  
Tel: 01536 402 886

## Cosham

32 High Street, PO6 3BZ  
Tel: 02392 389 940

## County Road

66 County Road, Walton,  
Liverpool, L4 3QL  
Tel: 0151 523 0085

## Coventry

10a Hales Street, CV1 1JD  
Tel: 02476 256 220

## Coventry

Unit 1, Shelton Square, CV1 1DG  
Tel: 02476 223 623

## Crawley

11 Broadwalk, Northgate, RH10 1HJ  
Tel: 01293 618 270

## Dagenham

299 Heathway, RM9 5AQ  
Tel: 020 8592 8848

## Dalston

52 Kingsland High St., E8 2JP  
Tel: 020 7254 1788

## Darlington

23 Skinnergate, DL3 7NW  
01325 361 781

## Dartford Lite

Unit 33, The Orchards Shopping Centre,  
DA1 1DN  
Tel: 01322 224 918

## Deptford

72 Deptford High Street, SE8 4RT  
Tel: 020 8692 3092

## Derby

33 Victoria Street, DE1 1ES  
Tel: 01332 291 623

## Doncaster

CPJ, 23 High Street, DN1 1DW  
Tel: 01302 812 099

## Downham

c/o Jeannies Jewellery,  
438 Bromley Road, BR1 4PP  
Tel: 020 8697 6212

## Dudley

215 Wolverhampton St., DY1 1EF  
Tel: 01384 238 577

## Dundee

116 Seagate, DD1 2ET  
Tel: 01382 205 213

## Durham

The Cheque Shop, 69 North Road,  
DH1 4SQ  
Tel: 0191 374 1813

## East Ham

47 High Street North, E6 1HS  
Tel: 020 8586 6775

## East Kilbride

10 Princes Mall, G74 1LB  
Tel: 01355 232 520

## Easterhouse

Unit 19, Shandwick Square  
Shopping Centre  
Bogbain Rd, G34 9DT  
Tel: 0141 771 8796

## Eastleigh

43-45 Market Street, SO50 5RF  
Tel: 02380 615 552

## Edinburgh

106 Lauriston Place, EH3 9HX  
Tel: 0131 229 4448

## Edinburgh

78a Nicolson Street, EH8 9EW  
Tel: 0131 667 2022

## Edmonton

16 South Mall, Edmonton Green Shopping  
Centre, N9 0TN  
Tel: 020 8807 8302

## Ellesmere Port

43 Marina Drive,  
Port Arcades Shopping Centre,  
CH65 0AN  
Tel: 0151 357 3176

## Eltham

89 Eltham High Street, SE9 1TD  
Tel: 020 8850 6963

## Fareham

119a West Street, PO16 0DY  
Tel: 01329 288 838

## Finsbury

259-261 Seven Sisters Road, N4 2DD  
Tel: 020 7272 9249

## Fulham

224 Northend Road, W14 9NU  
Tel: 020 7385 3188

## Gateshead

Unit 5, Jackson Street, NE8 1EE  
Tel: 0191 478 4107

## Gillingham

169 High Street, ME7 1AQ  
Tel: 01634 855 053

# Store Directory

## Glasgow

9-11 Bath Street, G2 1HY  
Tel: 0141 332 5637

## Govan

595 Govan Road, G51 2AS  
Tel: 0141 445 1567

## Gravesend

21 King Street, DA12 2EB  
Tel: 01474 363 611

## Great Western

170 Great Western Road, G4 9AE  
Tel: 0141 332 3283

## Greenock

Unit 3 Hamilton Gate,  
Oakmall Shopping Centre, PA15 1JW  
Tel: 01475 726 616

## Hammersmith

134 King Street, W6 0QU  
Tel: 020 8563 8585

## Harlow

23 Broad Walk, CM20 1JF  
Tel: 01279 417 128

## Harrow

324b Station Road, HA1 2DX  
Tel: 020 8861 1534

## Hastings

18 Queens Road, Hastings, TN34 1QY  
Tel: 01424 430 190

## Hounslow

30 High Street, TW3 1NW  
Tel: 020 8570 4626

## Hyde

Unit 5, The Mall, Clarendon Square  
Shopping Centre, SK14 2QT  
Tel: 0161 351 7812

## Ilford

91-93 Cranbrook Road, IG1 4PG  
Tel: 020 8514 3334

## Irvine

1/3 Bridgegate, KA12 8BJ  
Tel: 01294 273 823

## Kilmarnock

25 King Street, KA1 1PT  
Tel: 01563 527 748

## Kirkby

Unit 67, In Shops Shopping Centre,  
L32 8US  
Tel: 0151 546 6622

## Kirkcaldy

85 High Street, Kirkcaldy, Fife, KY1 1LN  
Tel: 01592 262 554

## Leeds

8 New Market Street, LS1 6DG  
Tel: 01132 449 352

## Leicester

69 Market Place, LE1 5EL  
Tel: 0116 262 4566

## Leigh

53 Bradshawgate, WN7 4NB  
Tel: 01942 673 012

## Leith

Unit 6, Newkirkgate Shopping Centre,  
EH6 6AA  
Tel: 0131 555 3298

## Leyton

281 High Road, E10 5QN  
Tel: 020 8539 8332

## Liverpool

Unit 6, 42-46 Whitechapel, L1 6EF  
Tel: 0151 709 2151

## Livingston

Unit 22, Almondvale Shopping Centre,  
EH54 6HR  
Tel: 01506 431 779

## Luton

174 The Arndale Centre, LU1 2TL  
Tel: 01582 486 711

## Macclesfield

23 Chestergate, SK11 6BX  
Tel: 01625 430 699

## Middlesbrough

45 Dundas Street, TS1 1HR  
Tel: 01642 223 849

## Newcastle

16 Newgate Shopping Centre, NE1 5RB  
Tel: 0191 232 6908

## Northampton

Unit 3, 71B Abington Street, NN1 2BH  
Tel: 01604 239 085

## Nottingham

22-24 Upper Parliament Street, NG1 2AD  
Tel: 0115 947 6560

## Orpington

Lewins Jewellers, 221 High Street,  
BR6 0NZ  
Tel: 01689 870 280

## Paddington

63 Praed Street, W2 1NS  
Tel: 020 7723 5736

## Partick

333 Dumbarton Road, G11 6AL  
Tel: 0141 334 1258

## Peckham

51 High Street, SE15 5EB  
Tel: 020 7703 4547

## Peterborough

1 Westgate, PE1 1YQ  
Tel: 01733 310 794

## Poplar

22 Market Way, E14 6AH  
Tel: 020 7987 1596

## Portsmouth

Jenours, 186 Kingston Road, PO2 7LP  
Tel: 02392 421 742

## Preston

11 Friargate, PR1 2AU  
Tel: 01772 563 495

## Reading

31 Oxford Road, Broad Street Mall,  
RG1 7QG  
Tel: 0118 959 9946

## Rochdale

92 Yorkshire Street, OL16 1JX  
Tel: 01706 525 709

## Rotherham

CPJ, 81a Wellgate, S60 2NB  
Tel: 01709 720 614

## Rugby

1 Church Street, CV21 3PH  
Tel: 01788 577 110

## Runcorn

Unit 119, Halton Lea Shopping Centre,  
WA7 2BX  
Tel: 01928 796 318

## Rutherglen

Unit 3, Mitchell Arcade,  
Rutherglen Shopping Centre, G73 2LS  
Tel: 0141 647 6040

## Salford

70 Fitzgerald Way, Salford Shopping  
Centre, M6 5HW  
Tel: 0161 745 7949

## Scunthorpe

114 High Street, DN15 6HB  
Tel: 01724 843 817

## Sheffield

The Kiosk, 1-13 Angel Street, S3 8LN  
Tel: 0114 276 9281

## Slough

64 High Street, SL1 1EL  
Tel: 01753 693 303

## Soho Road

224 Soho Road, Birmingham, B21 9LR  
Tel: 0121 507 0185

## Southampton

113a East Street, SO14 3HD  
Tel: 02380 639 945

## Springburn

Unit 13, Springburn Shopping Centre,  
Springburn Way, G21 1TS  
Tel: 0141 558 7569

## St. Helens

4 Ormskirk Street, WA10 1BH  
Tel: 01744 610 331

## Stirling

33-35 Murray Place, FK8 1DQ  
Tel: 01786 478 945

## Stockport

109 Princes Street, SK1 1RW  
Tel: 0161 476 5860

**Stockton**

107-108 High Street, TS18 1BB  
Tel: 01642 616 005

**Stoke on Trent**

49-51 Stafford Street, ST1 1SA  
Tel: 01782 268 144

**Streatham**

254 Streatham High Rd, SW16 1HT  
Tel: 020 8677 4508

**Stretford**

Unit 44, Ground Floor Brody Street Mall,  
Stretford Mall Shopping Centre, M32 9BB  
Tel: 0161 865 4930

**Sunderland**

26 Blandford Street, SR1 3JR  
Tel: 0191 565 0008

**Surrey Quays**

196 Lower Road, SE16 2UN  
Tel: 020 7231 6177

**Sutton**

246 High Street, SM1 1PA  
Tel: 020 8642 2115

**Swindon**

46 Bridge Street, SN1 1BL  
Tel: 01793 491 731

**Tooting**

63 Mitcham Road, SW17 9PB  
Tel: 020 8672 5127

**Tooting Junction**

The Gold Shop, 20-22 London Road,  
SW17 9HW  
Tel: 020 8640 7575

**Tottenham**

518 High Road, N17 9SX  
Tel: 020 8808 0600

**Tuebrook**

Get>Go, 549 West Derby Road,  
L13 8AD  
Tel: 0151 228 9298

**Wallsend**

28 High Street East, NE28 8PQ  
Tel: 0191 234 5769

**Walsall**

10a Digbeth Square, WS1 1QU  
Tel: 01922 638 501

**Walthamstow**

234 High Street, E17 7JH  
Tel: 020 8521 8156

**Walton Vale**

27 Walton Vale, Liverpool, L9 4RE  
Tel: 0151 525 5182

**Walworth**

391 Walworth Road, SE17 2AW  
Tel: 020 7703 2946

**Waterloo**

111 Lower Marsh, SE1 7AE  
Tel: 020 7928 0382

**Watford**

114 High Street, WD17 2GW  
Tel: 01923 247 740

**Welling**

3 Bellegrave Road, DA16 3PA  
Tel: 020 8303 3645

**Wembley**

544 High Road, HA0 2AA  
Tel: 020 8795 5811

**Wigan**

21 Hope Street, Galleries Shopping  
Centre, WN1 1QF  
Tel: 01942 237 518

**Willesden**

70 High Road, NW10 2PU  
Tel: 020 8459 3527

**Wolverhampton**

Cleveland Gold, 10a Cleveland Street,  
WV1 3HH  
Tel: 1902 425 648

**Wood Green**

12 Cheapside, N22 6HH  
Tel: 020 8889 9484

**Woolwich**

4 Powis Street, SE18 6LF  
Tel: 020 8317 9265

**Worksop**

90 Bridge Street, S80 1JA  
Tel: 01909 480 146

**Wythenshawe**

Unit 1D, Hale Top, Civic Centre, M22 5RN  
Tel: 0161 498 8431

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